

# Mayor's Policy Pledge Index

January 2006

<i>Pledge</i>	<i>Progress</i>	<i>Status</i>
<b>HOUSING AND HOMELESSNESS</b>		
Permanently implement Project Homeless Connect.	Launched October 2004. A total of 8 Project Homeless Connects have occurred between October 2004 and December 2005, and the 9th will be held in February 2006. In December, Project Homeless Connect was touted as a national model when over 20 cities replicated the project.	Done
Improve shelter security for homeless San Franciscans.	In June 2005, Mayor Newsom announced funds for shelter service enhancements as part of the FY2005/06 budget. Now, all three of the City's largest shelters provide security.	Done
Increase access to 24 Hour shelters.	Multi-Service Center South is now open 24 Hours, serving 345 homeless. (Announced May 2004) The Mayor's 2005/06 Budget will make the pilot 24 Hour access at MSC South an ongoing commitment, and expand Episcopal Sanctuary (8th Street @ Howard) to 24 Hour access as well. Including the 24 Hour services at Next Door, the three largest shelters in San Francisco now operate on a 24 hour basis. The Mayor announced the 24-hour shelter plan June 2005.	Done
Improve coordination of support services, such as between DAAS and DPH, and DHS.	DAAS was merged with DHS. DHS and DPH are part of the Homelessness Policy Cluster group which meets with Mayor Newsom's senior staff on a regular basis to coordinate planning.	Done
Adopt the Transbay Redevelopment Plan and complete the rezoning of Rincon Hill.	Both the Transbay Redevelopment Plan and the Rincon Hill plan have been adopted.	Done
Bring together leaders from the business community and supportive housing community to strategize to increase permanent supportive housing.	City established a 10-Year Planning Council of leaders from business, government, and nonprofit organizations to develop a comprehensive strategy to reduce homelessness and increase supportive housing. In June 2004, the Council presented its Plan -- The San Francisco Plan to Abolish Chronic Homelessness -- which called for the creation of 3000 new units of supportive housing for the chronically homeless.	Done
Lobby for passage of the Ending Long-Term Homelessness Services Initiative and other Federal programs.	Mayor sent letters of support to Congress in 2004. Resolution supporting the same introduced by the Mayor at the US Conference of Mayors meeting in summer 2005, and passed. Mayor requested Federal funding San Francisco permanent supportive housing projects in 2004 and 2005.	Done
Direct the Planning department to study the feasibility of unbundling the 1:1 Parking requirement for new development when fast pass and City CarShare programs are in effect.	The Planning Department has determined that unbundling of parking from housing units is both feasible and efficient. The Department implemented such a provision in the recently adopted Rincon Hill Plan and in its Mid-Market and Market-Octavia plans. In addition, the Planning Commission regularly requires unbundling of parking and CarShare spaces in projects exceeding 20 units.	Done
Fund historic resource surveys.	\$400,000 included in Mayor's FY 05-06 budget for this purpose.	Done
<b>Housing First:</b> Create and Implement the 10-Year Plan for Ending Homelessness.	Mayor created a 10-Year Plan Council which released its report June 30, 2004. DHS and MOH are creating benchmarks to measure results. Committed to 3000 new units, more money for SSI advocacy, ex-offender re-entry, and after care. Subcommittees meet quarterly.	Done/Ongoing
<b>Housing First:</b> Offer all seniors in homeless shelters alternative housing options.	New data systems provide data for the first time on how many seniors use the shelters. Continue to move seniors from the emergency shelters into permanent supportive housing. Rayman Hotel opened October 2005 with 85 units targeted to seniors living in homeless shelters. We have placed 150 homeless seniors (age 60+) into permanent supportive housing since September 2004.	Done/Ongoing

Improve access to food and Food Stamp programs for San Franciscans.	In February 2005, Mayor Newsom announced "Food Stamps in a Day", an innovative public/private partnership with St. Anthony Foundation and other non-profit agencies to streamline the process, making it possible for homeless to receive Food Stamps in one easy stop.	Done/Ongoing
<b>Housing First:</b> Create more permanent supportive housing units.	DHS will have at least 1,995 units by 12/05 and 2,262 by 6/30/06. Of the 1,995 units, 1,004 came online since Mayor Newsom took office. \$52.7 million in Mayor Newsom's 2005/06 Budget for supportive housing. 533 new units funded by Mayor's Office of Housing and Redevelopment in the Mayor's 2005/06 Budget.	Done/Ongoing
<b>Housing First:</b> Increase permanent supportive housing for women.	In February 2005, the Mayor dedicated 33 units at the Mary Elizabeth Inn for women leaving the emergency shelter system. In addition, since the policy announcement, DHS has moved 228 women from the emergency shelter system into permanent supportive housing.	Done/Ongoing
<b>Housing First:</b> Reduce the number of chronically homeless people.	In February 2005, the HUD-mandated homelessness census found that the number of homeless people on San Francisco's streets has declined by 41%. (Next homeless count set for March/April 2006.) Mayor Newsom also organized 8 Project Homeless Connect events (October 2004 - December 2005) to connect chronically homeless to housing and services. As of January 1, 2006, 1,115 homeless individuals have been housed through Care Not Cash since the program began. As of January 2006, there are 1,789 DHS Housing First Units on line. An additional 526 will come on line by May 2006. All of these units are targeted to the chronically homeless.	Done/Ongoing
Create and expand Homeless Outreach Teams.	In April 2004, the Mayor announced plans to expand outreach coverage to the Mission, SOMA and Castro districts. The Mayor initially created 10 positions for the Homeless Outreach Team (HOT). Since 2004, the Mayor created 10 additional positions, for a total of 20 positions. Hiring has begun for these new positions.	Done/Ongoing
Support the fast tracking of construction of 6000 homes in Mission Bay.	Construction has been completed on: 1,079 residential units, 110,500 sq. ft neighborhood-serving retail space, 535,000 sq. ft of private commercial office space, and 555,000 sq. ft of UCSF life science research space. In addition: 981 units of housing are under construction; 1210 units are approved & expected to begin construction in early 2006, and 2165 units are in predevelopment planning.	Done/Ongoing
Fund and implement a new Better Neighborhoods Plan for Geary Boulevard.	Funded and staffed in FY 05-06. Hiring completed. Project underway.	Done/Ongoing
Encourage housing in the downtown office core.	Mayor announced support for three neighborhood plans which together would allow for development of net 11,000 new housing units in downtown core, including Rincon Hill, Transbay and Mid-Market neighborhoods. Two of the three plans (Rincon Hill and Transbay) have been approved, Mid-Market will go to Board of Supervisors in January.	Done/Ongoing
Encourage infill development on vacant and one-story lots in neighborhood commercial streets.	Program underway in the Planning Department to identify and analyze all large lots and to adjust zoning controls to provide for residential and commercial development as appropriate.	Done/Ongoing
Expedite conversion of older office buildings to housing.	The Planning Commission has approved 16 office conversion/addition projects containing approximately 790 housing units since January 2003. There are currently 6 office conversion/addition projects containing approximately 280 units under review within the Department. In addition, the proposed Mid-Market Special Use District simplifies the approval process for and encourages such conversions.	Done/Ongoing
Improve coordination between Planning and Redevelopment.	Monthly Department head meetings, supplemented with additional meetings as needed. Coordinated effort on various planning projects, including Visitacion Valley.	Done/Ongoing

Increase affordable housing options for seniors.	32% of the affordable housing development pipeline, and 20% of the 2005-2006 capital housing budget is committed to senior affordable housing. This is a strong level of funding relative to senior population (14% in the City). In 2005, nearly 300 units of affordable housing for seniors were built and completed, including the Leland Polk, Crocker Amazon, Eugene Coleman, and I-Hotel developments. Another 86 units of permanent supportive housing (with 43 for chronically homeless seniors leaving the shelter system) were made affordable in 2005 through long-term leasing at the Raman Hotel.	Done/Ongoing
<b>Housing First:</b> Fully implement Care Not Cash/Housing First.	Program began May 1, 2004. As of January 1, 2006, 1,115 homeless individuals have been housed through Care Not Cash since the program began. The homeless caseload on the County Adult Assistance Program has dropped 84% since Care Not Cash/Housing First began. Five new permanent supportive housing sites planned to be on-line by summer 2006.	In Progress
Create a local Hope VI initiative to develop new public housing.	SFHA staff has selected pilot site and -- in collaboration with the residents and SFHA Commissioners -- a qualified development team (The John Stewart Company). The project is in predevelopment planning currently.	In Progress
<b>Housing First:</b> Provide housing assistance to homeless families.	October 2005, Mayor proposed creation of a working group of stakeholders to explore transforming the current emergency system for homeless families into a "Housing First" model. This will involve an examination of all funding for eviction prevention, housing assistance, shelter, supportive services and transitional housing to develop a comprehensive City-wide "Housing First" model for families.	In Progress
Improve conditions in San Francisco Public Housing.	Mayor Newsom initiated major public improvements at Hunters View Public Housing Development, March 28, 2004, unveiled during City sponsored "March Gladness" community event. The Mayor initiated a private/public partnership to bring much needed attention, resources and energy to Sunnysdale Public Housing Development, announced July 31, 2004. 500 new computers will be installed at the Alice Griffith public housing project by spring 2006. Communities of Opportunity initiative launched at Alice Griffith.	In Progress
Educate City residents about the dangers of predatory lending.	In October 2005, Assessor-Recorder Phil Ting and the Mayor's Office of Housing (MOH) announced a public education campaign and safety net initiative designed to combat predatory home lending practices. The "Don't Borrow Trouble"™ campaign will be launched with seed funding of \$125,000, an invitation to community-based service providers, and a founding corporate roster of partners seasoned in helping San Franciscans attain and preserve their homes.	In Progress
<b>Home 15/5:</b> Build 15,000 new housing units by 2010.	The Mayor announced the HOME 15/5 Initiative on August 3, 2005. This initiative established a goal of 15,000 new homes to be built in the next 5 years, including 5,400 new homes affordable primarily to low- and very low-income families. This will be the highest number of new homes (and affordable homes) built per year ever in the history of San Francisco. This initiative also included a 5-point plan to install new leadership at the City Planning and DBI departments and remove impediments to development.	In Progress
Create a Teacher Housing program.	MOH working with private lenders and Unified School District on program design of new and expanded products.	In Progress
Improve accessibility to homeownership for low and moderate income households in San Francisco.	In February 2005, Mayor Newsom announced \$24.5 million in homeowners assistance for low and moderate income households. These funds are available to low and moderate-income households in the form of downpayment assistance, soft second loans, mortgage credit certificates, and other financial vehicles.	In Progress
Reform the City's foster care system.	In November 2005 Mayor Newsom announced that San Francisco's Child's Welfare System would implement new measures that will provide increased focus on prevention, safety, permanency and well-being in the City's foster care system. The new reforms are in line with the State of California's mandate, through Assembly Bill 636, to move toward a performance and outcome driven child welfare system focused on safety, permanency and well-being.	In Progress

Adopt and implement the Market and Octavia Better Neighborhoods Plan.	SFRA has purchased 7 of the 19 parcels for affordable housing. Draft EIR published in July. The Board of Supervisors is expected to adopt this plan in July 2006.	In Progress
Reuse large grocery store and selected gas station sites by updating zoning to create incentives for new development with housing and improved ground floor shops & services.	The Planning Department has completed a paper on the appropriate reuse of large commercial/under-utilized lots for housing. SPUR is helping with the legislative process. This policy will be implemented as specific sites become available. MOH has begun initial implementation discussions with MOEWD.	In Progress
Create a phasing strategy for developing the former Embarcadero Freeway lands, beginning construction within one year of adopting Transbay Redevelopment Plan.	Transbay Redevelopment Plan has been adopted. Phasing strategy for redevelopment of Caltrans parcels underway.	In Progress
Reuse surplus publicly-owned lands for housing.	Consistent with Board of Supervisors legislation, the Mayor's Office of Housing (MOH) has established a surplus property citizens' advisory committee (CAC). MOH currently holds title to approximately 15 surplus property sites, all of which have been analyzed for suitability for affordable housing by the CAC. The CAC will publish its findings in mid-January 2006. MOH received a preliminary list from DRE of potential sites to be evaluated by the CAC in 2006 for housing suitability.	In Progress
<b>CLEAN AND GREEN</b>		
<b>Livable City Initiative:</b> Adopt green building standards.	The Board of Supervisors passed legislation requiring Leadership in Energy and Environmental Design (LEED) Silver standards in all construction for City buildings. The California Academy of Sciences will be rebuilt using the higher LEED Platinum standard. The Department now uses a protocol for implementation of green building standards for all designs in the Capital Plan. The Recreation and Parks Department recently completed the Visitacion Valley Clubhouse using 99% recycled material. Planning, DBI, SF Environment, and DPW will by the end of FY 05-06 establish priority permitting and streamlining for projects that agree to achieve a LEED Gold standard. In August 2005, San Francisco won \$300,000 in grants from Green Communities, a project of the Enterprise Foundation and Global Green/NRDC to integrate green principles into design and construction of affordable housing.	Done
<b>Livable City Initiative:</b> Create a streetscaping program to focus public and private resources on landscaping targeted commercial areas. Prioritize Lombard Street, Geary Boulevard, and Junipero Serra Boulevard.	Phase II of Mayor's "Clean and Green Initiative" announced August 11, 2005, with specific streetscaping plans in several neighborhoods. Six of 12 blocks on Lombard complete. Greening project on Van Ness Avenue underway. Federal funds approved for 19th Avenue and other locations citywide. Funds for local Greening initiative included in FY 05-06 budget, and special appropriation made for improvements on Junipero Serra Blvd.	Done
Create a Clean Technology Council to advance the creation, adoption, and use of clean technology in San Francisco.	Mayor's Office created the Clean Technology Advisory Council (CTAC) in November 2005, and selected former EPA director Bill Reilly to chair the Council. Members represent clean tech venture capital, regional businesses, and academic leaders. CTAC will work with the Mayor to attract clean technology businesses and jobs to San Francisco, as well as leverage the City's purchasing power in order to make San Francisco a more sustainable City.	Done
Accelerate completion of Octavia Boulevard.	Octavia Boulevard opened to traffic October 2005.	Done
Work with state representatives to change policies in order to allow for reasonable costs of solar retail wheeling across PG&E's distribution system.	AB 594 signed by the Governor Sept. 24, 2004, allows City solar projects at specific sites to get a credit for excess solar put back onto the grid, but this is done on a net metering basis. This means that over a year we cannot get credit for any energy over and above the amount that was consumed. To rectify this problem, the SFPUC is working to amend AB594 to allow higher amounts for each facility and in aggregate (2006 legislative session).	Done
Set aside five percent of Hetch Hetchy Water & Power gross revenues annually for investment in efficiency and solar projects.	Mayor's Energy Conservation Account (MECA): FY 04-05 budgeted \$9m, approx 8.5% of Hetchy revenues. FY 05-06-budgeted \$22m or 21.7% of Hetchy revenues	Done

Require management training for all Rec and Park staff promoted to managerial positions.	All assistant superintendents, recreation supervisors and parks section supervisors completed the "Supervisor's Academy" in July 2005, a comprehensive management training program. The Department continues to provide customer service training to all new employees as a part of new employee orientation; all existing staff have completed this training.	Done
Renovate UN Plaza.	UN Plaza celebrates the fact that San Francisco is the where the United Nations was founded. New light fixtures have been installed, the fountain was restored to operating condition and the barriers that prevented the public from accessing the fountain were removed. In addition a major plaque was installed in the center of the plaza highlighting the various UN related institutions in the area as well as the renaming of the BART station to Civic Center / UN Plaza. Additional improvements were made to the landscaping, including the addition of the 40 foot high poles which ring the plaza so that the flags of the countries that are UN Members can be flown. Additional upgrades to be completed in 2006.	Done/Ongoing
Increase use of solar power.	Mayor issued an October 26, 2005 Executive Directive to all City departments to work with the SFPUC to install solar power generators on rooftops of City buildings, wherever feasible. The Department of Environment worked with Building Inspection to issue new solar permit guidelines. While the City set a goal to identify 100 new participants, we identified over 350 potential participants by December 2005. Department of Environment is now preparing guidelines for permitting solar water heaters. Solar generator installed at Southeast Wastewater Treatment plant in November 2005. Additionally, PUC has several projects in planning stages that will place solar units on City buildings and funded partially through the Mayor's Energy Conservation Account (MECA).	Done/Ongoing
Improve air quality.	Mayor Newsom released a Climate Action Plan to cut local emissions and combat global warming. The plan aims to reduce annual emission by 2.5 million tons through energy conservation and renewable energy. DOE will dedicate one FTE to track Climate Action Plan. In June 2005, Readers Digest named San Francisco the nations 5th cleanest city. MTA has reduced emissions of its fleet by 90% since 1997 and is moving forward with its Clean Air Plan, calling for zero emissions by 2020. Over 50 hybrid buses coming on line in 2006. The Mayor's Office is developing plans to shut down the Hunters Point power plant by June 2006, as well as an urban forestry plan. Over 8000 new trees have been planted in San Francisco since the beginning of 2004, by the City, residents, and our nonprofit partners.	Done/Ongoing
Reduce harmful toxics.	New program for collection of fluorescent bulbs created June 2005. A drop-off program with participating businesses, like Cole Hardware, has been put in place. Home collection of hazardous materials/universal waste by July. 2006. This program, currently in development, will collect batteries, fluorescent bulbs, and other toxic waste products from residents. Regional effort to collect pharmaceutical waste by Dec. 2006. DOE is meeting and working with the 23 hospitals in the city to develop a solution. In June 2005, Readers Digest named San Francisco the nation's 5th cleanest city. Plans underway to close the Hunters Point Powerplant by June 2006. The Mayor and the Board of Supervisors partnered to pass an ordinance which phases out use of toxic products by City government.	Done/Ongoing
Explore urban wind power generating options.	Pilot urban wind demonstration project has been installed at Randall Museum. The Department of Environment is now working on developing permitting guidelines to assess optimum siting for installations.	Done/Ongoing
Direct City departments to increase number of alternative fuel and high-efficiency vehicles in City fleet.	Executive Directive issued August 12, 2005 requiring that 75% of the City's purchases of non-emergency passenger automobile fleet are comprised of alternative fuel vehicles. It also requires that 90% of the non-emergency passenger automobile fleet be comprised of either alternative fuel vehicles or high efficiency vehicles. The Directive also calls for narrowing the definition of emergency vehicles that are waived from alternative fuel purchasing requirements. This change in the Admin code is being reviewed by the City Attorney and expected to be implemented by February 2006.	Done/Ongoing

Direct City departments to reduce energy consumption.	Executive Directive issued August 12, 2005, requiring that City departments redouble their efforts toward energy conservation and efficiency to reduce their energy consumption to levels achieved during the energy crisis. The City's adopted Electricity Resource Plan sets a goal of 10 percent reduction in municipal energy by 2012. Departments have identified a member of their staff to oversee energy conservation tasks. These staff will submit reports to the Mayor and the PUC in 2006.	Done/Ongoing
Direct the Department of Administrative Services to provide the Mayor's Office with quarterly reports on departmental purchases of vehicles, including a breakdown of purchases between conventional and environmentally-friendly vehicles.	Mayor issued a September 23, 2005 Executive Directive. Administrative Services and Purchasing are developing a tracking system that can provide frequent updates to the Mayor.	Done/Ongoing
Increase energy efficiency of departmental computer equipment.	Mayor issued a September 23, 2005 Executive Directive requiring the Department of Telecommunications and Information Services (DTIS) to report by October 31, 2005 on the installation of power management functions in departmental computer equipment. Surveying other City Departments, DTIS reported in December 2005 on the installation of power management functions in departmental computer equipment. DTIS will be providing the next quarterly report in January 2006.	Done/Ongoing
<b>Livable City Initiative:</b> Improve storefront facades.	The City has funded significant façade improvement programs throughout City neighborhoods, including obtaining a \$500,000 loan/grant from Wells Fargo for San Bruno Avenue. The Sixth Street Economic Revitalization Program has expended a total of approximately \$297,000 since the program began in 2003. A total of 25 facade improvement projects on Sixth Street (between Market and Harrison Streets) have been completed, another 7 are under construction, and 7 are in the design phase. This public expenditure has leveraged approximately \$363,000 in private investment.	Done/Ongoing
Train City employees on green building standards.	Executive Directive issued August 12, 2005, requiring that relevant departments participate in new green building training sessions so that the City can fully comply with its adopted green building ordinance. As of January 2006, 74 trainings have been held in 7 different departments. 33 City employees have been certified in Leadership in Energy and Environmental Design (LEED) standards.	Done/Ongoing
Support ParkScan, a user-friendly technology that lets park enthusiasts easily communicate to the Rec and Park Department service requests for neighborhood parks.	Mayor has toured SF parks with the Neighborhood Parks Council to test ParkScan. The Mayor's FY 05-06 budget included \$75,000 for ParkScan. Program to be expanded in 2006.	Done/Ongoing
Encourage formation of Mello-Roos districts.	Ongoing as new neighborhood plans roll out of planning and redevelopment processes. Mello-Roos is enabled as one of infrastructure financing mechanisms in the Rincon Hill land use plan. Planning department considers Mello-Roos in development of all its new area plans. The Mayor's greening program is facilitating use of Mello-Roos to develop a new public plaza on Jesse Street and is exploring its potential use for other downtown locations.	Done/Ongoing
<b>Livable City:</b> Encourage good design of street furnishings and fixtures.	Planning is lead agency in interdepartmental working group setting policy and priorities for street design and development.	Done/Ongoing
<b>Livable City:</b> Encourage the Planning Department to continue to support design guidelines that minimize the impact of garage doors and encourage storefronts and neighborhood street uses.	This policy is part of the General Plan and is considered in all the Department's activities, including plan development, project review, design guidelines, etc.	Done/Ongoing
<b>Livable City Initiative:</b> Establish a capital improvement fund for each Supervisorial District for streetscapes, traffic calming, pedestrian safety, and other uses.	Mayor's 04-05 budget earmarked \$12.3 million for capital projects for greening to be distributed among a variety of citywide projects. The Mayor has reformed the Neighborhood Beautification Grant program to include "Community Challenge Grants" that enable groups of neighbors to join together to apply for funding for streetscaping projects in their neighborhoods. \$500,000 has been allocated for the initial phase of this project.	Done/Ongoing

Expand car-sharing in San Francisco.	In November 2004, Mayor Newsom announced the opening of the new City CarShare location at City Hall. The Planning Commission regularly requires unbundling of parking and CarShare spaces in projects exceeding 20 units. Plans for expansion in 2006 are under development. The Mayor supports legislation to require car-sharing spaces in all new large developments throughout the City.	Done/Ongoing
Promote environmental health by including taxis in SF's plan for a sustainable transportation infrastructure.	Mayor announced major public-private incentives package to increase the number of Compressed Natural Gas (CNG) and hybrid taxis operating in SF's taxi fleet with a goal of having up to 50% of the fleet be alternative fueled taxis by 2007. New Taxi Commission director named August 2005.	Done/Ongoing
<b>Livable City Initiative:</b> Create a street design team with MTA, DPW, DPT and Planning personnel to work with neighborhoods to create streetscape improvements.	Mayor Appointed a Director of City Greening in August 2005, who has assembled an inter-departmental working group to incorporate greening into all neighborhood revitalization plans. The Director's group now meets regularly to coordinate on street design and management.	Done/Ongoing
Improve transportation experience for visitors, such as with improved signage.	MTA has been adding a variety of street signs. One of our most-visited streets, Market Street, now has more pedestrian-scaled street name signs to identify the side streets at its unusual intersections. Japantown now has bi-lingual signs to help Japanese visitors and to enhance the area's cultural identity. To further help Japantown merchants and customers, we added directional signs at key locations. We are working with other commercial areas, such as Haight-Ashbury, for similar signage improvements. In addition, Muni has a long-term project to replace bus stop signs throughout the City with updated signs that provide more information. So far these new signs have been installed on Van Ness Avenue and Market Street, and some signage changes have been made in the Metro stations including new easier-to-read Metro System maps.	Done/Ongoing
<b>Livable City Initiative:</b> Establish a pavement removal and greening program.	Shotwell Street pavement removal pilot project is complete. A new over the counter permit ("sidewalk landscaping permit") will allow individual property owners to landscape their sidewalks. This permit should be available in spring 2006.	Done/Ongoing
Strengthen the city's connection to the waterfront, with fully accessible public spaces.	This policy is part of the General Plan and is considered in all the Planning Department's activities, including plan development, project review, design guidelines, etc. An interdepartmental task force is implementing the "Blue Greenway" project on the southeast waterfront.	Done/Ongoing
Promote and support innovative efforts that leverage park bond money with private contributions to rebuild parks and playgrounds, as well as seek grants to provide green spaces and recreation facilities and to complete the capital plan.	Dave Matthews Band contribution to Sunnydale Playground announced February 1, 2005. Monies have been transferred to SF Parks Trust and design work has started; The official grand opening of the playground will be in the Spring of 2006. Recreation and Parks Department hired a grant writer in 2003 focused on capital project grant opportunities; the SF Parks Trust seeks such funding on behalf of the Department, as well. The Trust launched a Playfields Initiative, to fund the installation of synthetic turf at 3 locations - possible sites are now being reviewed. In 2004 Home Depot contributed to the creation of the new recreation complex in the lower part of the Sunnydale Development called the SUN project. Mayor's Office of Neighborhood Services is working with Wells Fargo, Supervisor Fiona Ma, and the Rec and Park Department to restore the playground at the South Sunset Playground that was severely damaged by an arsonist.	Done/Ongoing
<b>Livable City Initiative:</b> Strengthen DPW's "Adopt-a-Street" program.	Businesses in many neighborhoods "adopt" streets through forming Community Benefit Districts. Adopt-a-Median pilot program completed on Guerrerro Street. The City is developing an expanded program for "gateway" corridors for businesses to take leadership in adopting key thoroughfares that provide entry to the City. DPW has launched the "Neighborhood Greenways" program that supports local residents in planting and maintaining street trees	Done/Ongoing

Carefully consider the recommendations of the Electricity Resource Plan.	The city is making progress on several fronts to meet goals of the Electricity Resource Plan, which focused on increasing energy efficiency and renewable energy in San Francisco. Executive order issued August 2005 directing departments to redouble their efforts toward energy conservation to reduce municipal energy consumption by ten percent, in advance of the 2012 target set in the Plan. Additionally, programs under the SF Peak Energy Program, a partnership between PG&E and the Environment Department have reduced peak energy demands in San Francisco by 10 megawatts as of December 2005, and the program has been extended through 2008 to attain substantial additional energy savings. The city has installed solar panels at Moscone Center and at the Southeast Water Treatment Plant, on 40 residences and community buildings in the city's southeast, has identified over 300 potential new sites for residential solar installations, and has streamlined the solar permitting process.	Done/Ongoing
Accelerate the construction timeline of already-planned park revitalization projects financed by the parks bonds passed in 2000.	The Mayor included \$20 million in the budget approved for Fiscal Year 05-06, designated for Capital Improvement projects. This funding has accelerated project schedules for several facilities. The Department also recently received approval for a re-appropriation of \$15,964,440 to begin construction on 11 neighborhood park projects. This reappropriation swaps funding sources to allow the Department to delay a sale of revenue bonds until Jan 06 and saves the General Fund approximately \$4 million in debt service costs, as well as allowing the Department to begin construction on delayed capital program projects, while not incurring additional costs.	Done/Ongoing
Launch an Energy Conservation Campaign.	Partnership with PG&E underway through the Peak Energy Program (PEP), which set a goal of reducing energy usage by 16 MW. As of December 2005, usage had been reduced by nearly 10 megawatts peak load, both summer and winter. This was the largest and most successful project of its kind in the nation and is comparable to taking nearly 10,000 homes off of the grid. Program extended into 2008 for additional energy savings. Mayor issued a September 23, 2005 Executive Directive requiring the Department of Telecommunications and Information Services (DTIS) to report by October 31, 2005 on the installation of power management functions in departmental computer equipment.	Done/Ongoing
Create five-year energy efficiency plans for key city departments.	SFPUC adopted and funded the Clean Energy, Clean Air Initiative. (Res. #04-0107) <b>Muni</b> – Multi-year energy efficiency retrofit program is underway, with an energy efficiency plan in development, and with initial lighting retrofits going to bid Spring FY05-06. <b>Port of San Francisco</b> – Port completed a draft five-year energy efficiency plan, currently under review; resources are in place to begin energy retrofit projects in current fiscal year. <b>SFO</b> – Department-wide program was launched in second quarter, FY05-06. <b>Library Support Center</b> – Energy management control system (EMS) at the newly occupied Library Support Center at 190 9th Street completed October 2005 and is fully operative. <b>Department of Public Health</b> – completed design and funding for Computerized Energy Management Systems at seven clinics and at General Hospital. Project funding is in place and DPH will issue contract to vendor. <u>Construction is scheduled to start in March 2006.</u>	Done/Ongoing
Support "clean school buses".	SFUSD approved a contract with Laidlaw; they will provide a new fleet that will comply with 2007 emission standards. Over 50 buses are expected in January 2006.	Done/Ongoing
Improve the public outreach process for capital projects and public meetings.	An outreach manual for Capital Division Project Managers is being developed with a focus on improved project information gathering and public follow-up. Currently, outreach for public meeting participants includes the following: posting at Department facilities, in publications and newsletters, on Department website and at public libraries; mailings/emailings to the Capital Division database; mailings/emailings to PROSAC with a request that they reach out to their constituents. During FY 04-05, Department-wide, RPD held 74 publicly noticed meetings with a total of 1,868 public participants.	Done/Ongoing



Solicit private-sector pro-bono help in management consulting, fundraising, grant writing, strategic planning, volunteers, and conflict resolution.	Parks Connect is a new volunteer program sponsored by the Mayor's Office, the San Francisco Recreation and Park Department, and many other community grass roots groups that will augment the Department's ongoing flagship volunteer program, that last year clocked in over 40,000 hours of volunteerism. This program however is unique because it allows grass roots volunteer groups to leverage corporate dollars, individualized work plans, and adopt miniparks in each of the supervisorial districts while providing targeted improvements that significantly empower the community at large and encourage involvement.	Done/Ongoing
Support environmentally sustainable park uses, such as lake restoration at Lake Merced, Mountain Lake, and Pine Lake.	PUC has generally improved the water levels at Lake Merced through the implementation of the new Lake Level Management Plan. Water levels are up significantly, and by the end of this three year plan, there will be a dramatic enhancement of the Lake level. Pine Lake continues to be upgraded. Lake Merced also has a master plan, which is part of the 10 year capital plan; this will include habitat restoration; Mountain Lake has enjoyed major improvements especially maintenance and habitat improvements through the collaborative efforts of volunteers and staff; more detailed info available in the 2004 Capital Plan Annual Update.	Done/Ongoing
Give parks restrooms a high priority.	Recreation and Parks Department entered into an as-needed contract to deliver 15 pre-fabricated restrooms throughout the park system. The design was vetted through the civic design process and is currently being planned for installation at Young Blood Coleman, the Panhandle and Parkside Square. Other capital projects will utilize this restroom structure as capital plans move forward. The overlying theme is to provide relatively inexpensive restrooms throughout our park system and to standardize the repair and replacement procedures for our structural maintenance staff.	Done/Ongoing
Ensure gardening staff maintain healthful, safe work practices and have training or tested knowledge of plants and trees, landscaping and gardening, equipment use, and pest management.	Recreation and Parks Department continues to require ongoing safety and horticultural training for staff, including regular hearing tests. As the workforce matures and more retirements takes place, the Department would like to expand the apprentice training program, as well as other succession planning initiatives. This is a priority item for the Director of Operations hired Summer 2005.	Done/Ongoing
Expand recreational opportunities in parks.	Team Up For Youth grant expanded opportunities for girls in Bayview/Hunters Point. Additionally, RPD has partnered with SF Parks Trust and Team Up For Youth to offer 4 new programs in HP/Bayview, Visitacion Valley, and the Mission; 3 started this summer and the final program, a program tailored to girls, is due to start in the fall and includes the additional collaboration of the Commission on the Status of Women and DCYF. Finally, the Department continues to modify operations based on recommendations in the 2004 Recreation Assessment and has conducted a series of partnership meetings with DCYF and community based organizations culminating with an agreement to choose three Recreation and Park Department pilot sites to implement a new partnership model. Sites will be located in the Mission, Bayview and Western Addition and are expected to be finalized by late summer. DCYF and Recreation and Park have launched an innovative partnership (RecConnect) to be piloted in 6 recreation centers.	Done/Ongoing
Develop a joint use agreement between the school district and Rec and Park.	The Recreation and Parks Department General Manager has met with SFUSD and has established a new quarterly meeting with SFUSD to continue to address all issues concerning the collaboration of the two agencies, including facility use MOUs.	Done/Ongoing
Give playgrounds a high priority.	The Recreation and Parks Department is currently in the process of replacing each and every children's playground within its jurisdiction that is not up to code based on available annual funding. Since the 10 year capital program began, the Department has been replacing a significant portion of the playground infrastructure and will be continuing to do so over the next several years. For a complete list of the status of the renovations, interested parties can go to <a href="http://www.parks.sfgov.org">www.parks.sfgov.org</a> .	Done/Ongoing

<b>Livable City Initiative:</b> Ensure that Bayview revitalization plans include major greening programs.	Mayor Appointed a Director of City Greening in August 2005, who will work with all departments and Mayor's senior staff to incorporate greening into all neighborhood revitalization plans. These include: improvements to parks, playgrounds, and community gardens; neighborhood tree planting programs, expansion of the Bay Trail, creation of a "Blue Greenway", and other Bayview improvements.	Done/Ongoing
<b>Livable City Initiative:</b> Renovate Hallidie Plaza.	Charette held in October 2004 to identify improvements and design upgrades. Seeking funds for construction. RFQ issued November 2005 for a management company to provide enhanced maintenance services in the interim. Team selected and maintenance planning underway.	In Progress
Explore wave power options.	Phase 1 study has been completed with funds provided by SFPUC, and Phase 1.5 study is underway with funding from California Energy Commission and PG&E. The total final cost of implementing a pilot project is unknown until these preliminary studies are completed; however, DOE estimates that full implementation could cost several million dollars.	In Progress
Explore tidal power options.	Phase 1 tidal current study is underway, with SFPUC as one of 19 local and state government contributors, which will be available in June 2006. It will take continued staff time to secure San Francisco as the pilot site.	In Progress
Place solar panels on the roofs of City buildings.	Mayor issued an October 26, 2005 Executive Directive to all City departments that they work with the SFPUC to install solar power generators on the roofs of City buildings, where feasible. The SFPUC's Power Enterprise is currently working with SFO, SF General Hospital, MUNI, the Port of San Francisco and the SFPUC City Distribution Division in the development of solar photovoltaic projects. Pier 96 Norcal photovoltaic project is scheduled for completion in the second quarter of 2006.	In Progress
Create new schoolyard gardens.	Mayor's Education Advisor and Director of City Greening are reviewing best practices such as Berkeley's "Edible Schoolyards" and seeking funding to support sustainable schoolyard gardens throughout the City. The Mayor's Office is partnering with the San Francisco Foundation to develop a comprehensive strategy to secure garden educators and additional resources to support a long-term schoolyard garden program.	In Progress
<b>Livable City Initiative:</b> Introduce a Better Streets ordinance that sets comprehensive standards for landscaping and street design.	Mayor's Office has begun drafting this ordinance. The overall policy has been reviewed by each key City department, and is scheduled for review at the Board of Supervisors in January 2006.	In Progress
<b>Livable City Initiative:</b> Plant 25,000 new trees by 2010.	The City plans to have 5,000 new trees planted by Arbor Day 2006, and will plant an additional 5,000 per year for the next five years.	In Progress
<b>Livable City Initiative:</b> Invest \$11 million over 5 years to transform major City thoroughfares like Van Ness Avenue and 19th Avenue.	Planning underway for streetscaping on 8 major streets. The Mayor has worked with our congressional delegation to procure \$1 million each in federal appropriations for both Van Ness Avenue and 19th Avenue. The City has committed approximately \$3.3 million in FY 05-06.	In Progress
Shut down the Hunters Point Power Plant by spring 2006.	The Jefferson-Martin transmission line construction is on track for completion by PG&E in second quarter of 2006. In accordance with the CAISO Action Plan, after the transmission line is complete, the shutdown of Hunters Point Power Plant can occur. This is expected to be completed by June 2006.	In Progress
Improve quality of life in the Mission.	Mayor launched "Mission Possible" in August 2004. DPW directed to develop a plan to improve the condition and quality of life in the Mission, including improvement of news racks, graffiti removal, litter removal, and other projects. Osage Alley improvements have been implemented. Contract made with Clean City Coalition to clean graffiti and illegal signs on historic light poles and to work with property owners on cleaning facades and sidewalks.	In Progress
Reduce use of grocery bags by 10 million bags by the end of 2006.	In conjunction with city government, supermarkets operated by Albertsons, Andronicos, Bell Markets, CalMart, Cala Foods, Foods Co, Mollie Stone's, and Safeway, the City in November 2005 announced a reduction target of 10,000,000 by the end of 2006.	In Progress

Reduce graffiti citywide and on public property.	Mayor signed legislation in fall 2004 to require property owners to remove graffiti from their properties, or else the City will remove it and bill the property owner. Graffiti Watch program meeting goal of 100 blocks covered by volunteers. In July 2005 DPW launched a 3-point standard system for graffiti on city streets, and began measuring cleanliness of 11 routes. Mayor issued an August 19, 2005 Executive Directive ordering all City departments to remove graffiti from their property within 48 hours.	In Progress
Ensure adequate and reliable funding for tree planting and maintenance, through both public and private sources.	Tree planting program funded received over \$2.7 million in City funds in FY 2005-06. DPW is developing a comprehensive street tree planting and maintenance plan that would include new revenue sources for forestry.	In Progress
Better regulate street banners.	DPW is investigating options for this pledge.	In Progress
Reduce litter and improve cleanliness of city streets.	Mayor's 2005-06 budget maintained funding for street cleaning, despite the budget deficit. Major programs implemented, including Tenderloin Scrubdown and Mission Possible. In July 2005 DPW launched a 3-point standard system for street cleaning, and began measuring cleanliness of 11 routes. Mayor Newsom launched new 2005 city-wide anti-litter campaign February 2005. Two "Citation Walks" are held per month where volunteers address litter "hot spots". Anti-litter posters selected by the Mayor. Children's Clean City campaign announced March 2005. In July 2005 DPW launched a 6-point standard system for trash receptacles, and began measuring cleanliness of 11 routes. In July 2005, 28-CLEAN logged it's 500,000th call. The Mayor has also installed new newsracks and initiated efforts to clean up around bus shelters.	In Progress
<b>Livable City Initiative:</b> Create a "smart planting" strategy and public education program to ensure the right trees are planted in the right place.	Program to be informed by results of urban forest survey, still in review.	In Progress
<b>Livable City Initiative:</b> Determine how to fund and improve street-end rights of way.	DPW's "Street Parks" program will enable community groups, in partnership with the SF Parks Trust, to connect excess public rights-of-way to community green space. Legislation is being developed to formally establish this public/private partnership.	In Progress
Give priority to street improvements called for in the Bicycle Plan.	The Policy Framework for the Bicycle Plan was approved by the Mayor on June 10, 2005. Over 79 Action Items are listed within this pivotal bicycle planning document, focusing on the issues of engineering, education, enforcement, and encouragement. Over 8 miles of new bike lanes were striped in 2005. Additionally, 12 miles of streets have received a new pavement marking pioneered by San Francisco (identified within the Bicycle Plan) which improves safety for bicyclists, and 50 more miles will receive this marking by early 2006.	In Progress
Direct the PUC to investigate innovative treatment technologies, such as use of small treatment plants and wetlands technology.	Wetlands technology, "green roofs" and watershed management are part of the Wastewater Master Plan currently under development.	In Progress
Require on-site solar power supply of 5% to new buildings over 100,000 square feet, subject to those buildings meeting basic suitability standards.	SFPUC investigating the feasibility of this proposal for new development and retrofit proposals.	In Progress
Support energy efficient homes at Hunters Point and Treasure Island.	Development of Hunters Point and Treasure Island still in the initial planning stages. Utilizing energy efficient practices in residential development at Hunters Point and Treasure Island currently being explored.	In Progress
Employ a competitive bidding process to enable wind power suppliers to bid for the 50 megawatt Calpine contract when it expires in June 2006.	PUC investigating the feasibility of this proposal.	In Progress
Develop a comprehensive open space plan for acquiring and maintaining open lands.	The development of an Recreation and Parks Department (RPD) Acquisition Policy has been delegated to the Department's newly formed Planning Division. This new division has begun gathering supporting data to aid in the formulation of this policy, such as, an updated definition and mapping of high-needs areas within the City, GIS mapping of all RPD properties and providing regular updates to PROSAC. Public review of RPD's draft acquisition policy is underway.	In Progress

Promote energy efficiency and identify new, cleaner power generation sources that will enable the City to close the Hunters Point Power Plant.	The Mayor's Office, SFPUC and City Attorney negotiated an "Action Plan" with the California Independent System Operator that outlines specific steps to close Hunters Point by the end of June 2006 and the Potrero Power Plant by the end of 2008. The City plans to site the four cleaner-burning Combustion Turbines (CTs) needed to eventually shut down the older, polluting plants and guarantee electric reliability for the City. The SFPUC has held over 30 public meetings. Licensing and environmental review for the plants is expected to be complete by June 2006. The project will then go to the Board of Supervisors. The estimated in service date for the CTs is June 2008.	In Progress
Investigate establishing a permanent revolving loan fund to pay for Better Neighborhoods plans.	Comprehensive fee study underway at the department. Concept will be explored as part of establishing revised fee structure. Currently, Better Neighborhoods plans funded by Mayor's budget.	In Progress
Work with the PUC and neighborhood and environmental groups to create a plan to rebuild the sewer system to the highest possible standards.	SFPUC in 2005 approved a short-term \$150 million capital improvement program for the most urgent wastewater and storm-related needs. The SFPUC is convening Commission Workshops this October on the new thirty-year Wastewater Master Plan. This will lead to engineering studies and public outreach around alternatives beginning in early 2006. SFPUC launched three new water pollution prevention programs to protect the SF Bay and surrounding waters: 1) Only Rain down the Drain: to stop illegal dumping of toxins; 2) FOG program that helps reduce the fats, oil and grease that can clog sewers. PUC partnered with local restaurants on this program; and 3) PUC implemented a permit program that will minimize the discharge of mercury-containing dental amalgam from dental office in the City's sewer system.	In Progress
Require that by the year 2010 all of City government's power come from clean, renewable sources.	<p><b>PUC Clean Energy Clean Air Program</b> – Provides a five-year plan for effective energy management and renewable energy.</p> <p><b>Demand Response Program</b> – Reduces electric demand through short term load curtailments during periods of peak electrical demand. <b>Design Review Program</b> – Provides energy efficient design recommendations and incremental equipment costs for new construction and major renovation capital projects in City facilities.</p> <p><b>Energy Accounting System</b> – Computer software is being purchased that will facilitate monitoring, analysis, and reporting of energy usage for sixty City departments and over 2,000 buildings.</p> <p><b>Climate Action Plan</b> – outlines specific actions to reduce S.F. greenhouse gas emissions 20% below 1990 levels by 2012.</p> <p><b>Renewable Energy</b>- Solar Projects have been planned for the next ten years, providing for the addition of 1 MW of solar energy per year.</p>	In Progress
Direct the PUC and Office of Public Finance to begin immediate implementation of the solar energy bond.	Utilization of the bonds has proved to be extremely difficult. The Mayor's Office is investigating alternative funding mechanisms for solar energy. The PUC is working to identify alternative funding sources for solar projects.	Reconsidered
<b>ECONOMIC AND WORKFORCE DEVELOPMENT</b>		
Support the requirement of a 10-year capital plan.	Proposed Charter amendment to require a 10-year capital plan did not get enough votes at the Board of Supervisors to be placed on the November '05 ballot. Ordinance requiring a 10-year capital plan and setting up a Capital Planning Fund was approved by the Board of Supervisors in August 2005. GSA/DPW is moving ahead with creating a 10 year capital plan, per the legislation's mandate.	Done
Reach out to 100 businesses in 100 days in order to strengthen City business retention.	Launched in March 2004 in partnership with the San Francisco Chamber of Commerce; met with over 200 businesses; now an ongoing program.	Done

Develop a strategy to attract life science businesses to San Francisco.	In 2004 the City passed a biotechnology payroll tax exclusion, which has encouraged more businesses to locate in the City. In September 2004, the Mayor created a Biotech Advisory Council, and announced receipt of \$1.1 million in National Science Foundation grants for job training programs in the biotech industry. San Francisco submitted the winning bid for the California Institute for Regenerative Medicine (CIRM), created in 2004 by Prop 71, and signed the lease for its headquarters on King St. in June 2005. CIRM will serve as a magnet for life science businesses to locate in the City. In 2005, the Mayor announced that the headquarters of FivePrime Therapeutics, Inc. and Sirna Therapeutics will relocate to San Francisco's Mission Bay.	Done
Create Community Benefit Districts in City neighborhoods, to enable property owners and businesses to enhance landscaping, street furniture, public art, and other amenities beyond what the City currently provides.	In August 8, 2005, the Mayor announced creation of new Community Benefit Districts in Fisherman's Wharf, Mission, Noe Valley, Tenderloin, and Castro, as well as \$75,000 available to start additional CBDs. Mayor Newsom signed legislation in March 2004 streamlining the process for creating Community Benefit Districts (CBDs). Four CBDs that are still in the planning and feasibility phase are Lower Polk, Mid Market, Lower Fillmore, and Japantown. In addition, MOEWD is currently working with four South/Eastern San Francisco neighborhoods to revitalize their commercial corridors through its Neighborhood Marketplace Initiative with the Local Initiatives Support Corporation (LISC). Current targeted areas include 1) Leland/Bayshore in Visitation Valley, 2) Third Street in the Bayview, 3) San Bruno Ave in Portola, and 4) Ocean Avenue in the OMI.	Done
Fully staff the Film Office, create film production incentives and enhance existing production facilities at Treasure Island.	20 feature films and TV series filmed in 2005 for 206 days, representing over 1000 % increase over 2004 and 2003. Roughly \$535,000 budgeted for Film Commission in FY06. July 2005, Mayor Newsom formed the Digital Media Advisory Council to develop new cutting edge digital media companies in San Francisco. Film Commission is currently looking into ways to streamline the permit process.	Done

Ensure monies set aside for EIRs are used for that purpose.	Administrative controls have been put in place and oversight is ongoing.	Done
Create a public-private transaction team to coordinate negotiations for all major developments in the city and case-manage projects through completion.	In 2004 the Base Use and Redevelopment Team was created within MOEWD.	Done
Assist City employees, private employers, and labor representatives with spreading information and improving access to the Earned Income Tax Credit (EITC) for eligible San Franciscans. Also develop PSAs and solicit pro-bono support of advertising agencies.	Mayor's Office and Treasurer's office met with City Agencies, the Labor Council, and CBOs to promote EITC and Working Families Credit. SFWorks promoted these programs with private employers through the Chamber of Commerce. Radio and TV PSAs produced and aired with the help of McCann Erickson. H&R Block facilitated a print media campaign that included billboards, bus shelter signs, and advertising on Muni.	Done
Support public/private partnerships to promote the Earned Income Tax Credit (EITC) and volunteer tax programs.	Mayor's Office worked throughout 2004 and 2005 with SFWORKS, TaxAid, and H&R Block to promote the EITC and Working Families Credit. Leveraged \$2 million in public and private funds for 9,500 households receiving local EITC checks.	Done
Create a local Earned Income Tax Credit (EITC).	Working Families Credit program launched in January 13, 2005. In September 2005, the City mailed over \$2 million in checks to 9,500 working San Francisco families, which leveraged another \$20 million in federal EITC benefits. This program is now part of the Mayor's permanent baseline budget.	Done
Distribute EITC information through the Housing Authority.	EITC info mailed with all rent notices in February 2005. EITC info distributed to all 15 resident offices in public housing. This effort will continue annually.	Done
Establish a point person on Brownfields projects to solicit state and federal grants and facilitate priority consideration for new development on Brownfield sites.	The Base Reuse and Development team in MOEWD identifies available funding to clean up brownfields and return them to productive use.	Done
Work with City College to create bio-tech job training programs at the college.	The Mayor strongly supports a ground-breaking program run by SFWorks to provide "on-ramp" training that prepares low-income adults with skills at the 6th-9th grade level for entry into City College's "bridge to biotech" program. The "bridge to biotech program" is a pre-entry laboratory program, which includes classes in basic science, chemistry, biology, math and English and effectively prepares people for entry level jobs in the biotechnology field. In September 2004, SFWorks and City College received two National Science Foundation grants totaling \$1.1 million to expand these programs and to offer the curriculum to limited-English speakers from under-served communities.	Done/Ongoing
Design and Implement Communities of Opportunity Initiative.	Business plan developed by Bridgespan Jan 06. Successful Pilot October 2005 at the Alice Griffith housing project. COO is an innovative collaborative effort between the Mayor's Office, City Departments, philanthropic community, and the residents of neighborhoods experiencing socio-economic challenges.	Done/Ongoing
Promote creation of jobs in conservation and clean energy industries.	Clean technology report released 2004; Clean Tech Advisory Council (CTAC) announced in 2005. CTAC will work to attract clean technology businesses to San Francisco, create high paying and high-skill jobs, and position the City as a global hub in the creation and use of clean technology.	Done/Ongoing
Unveil new initiatives to help grow private sector businesses.	MOEWD has developed three industry initiatives – biotechnology, digital media and clean technology – that offer tremendous economic development opportunities for San Francisco. These industry specific initiatives take an integrated approach to economic and workforce development. In each case government, business, education, and the community is working together to create a vibrant local economy.	Done/Ongoing
Bring wireless technology and free computers to affordable housing developments and community centers.	At the Alice Griffith housing development, 200 computers have been installed as of January 2006, while a total of 500 computers will be installed throughout that neighborhood by the end of February 2006. The City adopted a policy requiring wiring compliance with DTIS specs for development of all future affordable housing in July, 2005. In August 2005, the Mayor announced "TechConnect" strategy that encompasses Internet access, equipment, focused content, and training and support.	Done/Ongoing

Support the revitalization of the lower Fillmore area, including creation of a historic jazz district.	October 2004, the San Francisco Redevelopment Agency approved more than \$6.0 million in financing for interior improvements at a new approximately 28,000-square-foot jazz club and upscale restaurant in the historic Fillmore Jazz Preservation District.	Done/Ongoing
Create new cultural destinations through art-conscious city planning.	This City is creating new arts and cultural destinations in the Lower Fillmore Jazz Preservation District, Mission Bay, Rincon Hill, along Third Street Light Rail, and through new art on Hayes Green.	Done/Ongoing
Investigate charging the Planning Department and the Mayor's Office of Economic and Workforce Development with establishing a city-wide development contribution to cover capital costs of city services provided to developments, such as schools, roads, and open space.	All Better Neighborhoods plans include a means for developer participation in neighborhood infrastructure development, consistent with nexus requirements.	Done/Ongoing
Investigate establishing special development fees for developing rezoned land.	Value created from zoning changes is considered in all Better Neighborhoods plans.	Done/Ongoing
Encourage private businesses to make use of public space.	Regular part of the Planning Department's activities, including through permits, planning projects, and coordination with other City agencies.	Done/Ongoing
Ensure enforcement of the City's labor standards laws, including investigation of sources of dedicated funding for the Office of Labor Standards Enforcement.	The Living Wage/Living Health division of the Office of Contract Administration was merged into the Office of Labor Standards Enforcement (OLSE). OLSE is currently funded by a combination of funding sources including work orders from departments and the general fund; other potential sources are also being considered. Additionally, there are ongoing discussions on legislation that would allow OLSE to more aggressively investigate and pursue remedies for contractors in violation with the City's Minimum Wage ordinance.	Done/Ongoing
Ensure that contractors and sub-contractors who violate living wage and project labor agreements are prevented from participating in fast-tracked projects.	The Office of Labor Standards Enforcement (OLSE) has a database of contractor compliance with the City's living wage law (Minimum Compensation Ordinance) and the Health Care Accountability Ordinance, both of which apply to City service contracts and some leases. OLSE also has a database of all compliance audits of the payment of prevailing wages on the City's public works contracts. OLSE has conducted thorough investigations and audits of prevailing wage violations. Three contractors have been debarred from bidding public works contracts.	Done/Ongoing
Accelerate completion of Hunters Point Shipyard.	Base Reuse and Development team is working with the Navy and the Master Developer on development of Hunters Point Shipyard. Parcel A transferred from the Navy Jan 2005. Construction activities began August 2005.	Done/Ongoing
Support programs that provide technical assistance, training, and loans to help entrepreneurs start small businesses.	Funded Bayview Business Center, MEDA, Urban Solutions, WISE, SBDC and other neighborhood economic development organizations to provide technical assistance through CDBG dollars.	Done/Ongoing
Work with SF Private Industry Council's First Source Hiring Program, local Joint Apprenticeship and Training Committees, unions, employers, schools, and CBOs to recruit and place local residents into apprenticeship programs.	The CityBuild pilot has been working closely with the building trades and their apprenticeship programs to create a better link between the unions, employers, SFUSD and the CBOs with the ultimate goal of placing more San Francisco residents in the various apprenticeship programs.	Done/Ongoing
Support capital projects that enhance arts and culture in the City, including rebuilding the de Young museum and California Academy of Sciences, as well as other City museums.	The new de Young museum and the Museum of the African Diaspora opened in fall 2005. The Jewish Museum, Mexican Museum, Old Mint, Exploratorium projects underway.	Done/Ongoing
Support city provision of health care to child care workers.	The City has maintained a pilot program to provide child care provider health benefits for approximately 100 family child care providers' health insurance. The City is evaluating the effectiveness of this pilot.	Done/Ongoing

Expand childcare subsidies for low and middle income working families.	Mayor worked with Senator Migden to pass SB 701, which will create a pilot program to increase state subsidy for Title V child care centers in 2006.	Done/Ongoing
Meet with private employers and financial institutions to discuss opportunities for them to provide matched savings accounts to San Franciscans.	Led by the Treasurer's office, the Bank on San Francisco initiative is developing plans for increasing access to Individual Development Accounts (IDAs), as part of all discussions with banks, private organizations, and SFEARN.	Done/Ongoing
Lead efforts to build strategic relationships with public and private funders.	Mayor has hosted numerous meetings with private and philanthropic funders about his policy priorities, including Project Homeless Connect, Communities of Opportunity, the Working Families Credit, the 1906 Centennial, and other priorities.	Done/Ongoing
Direct the Office of Contract Administration to improve and streamline contracting procedures.	The OCA is working with DTIS to develop a central repository system for use by City departments that contract with non-profits. As an intermediate option, OCA is working with other City departments to access DPH's COOL system (DPH's central repository for shared non-profit-related documents). DPH, DCYF, HSA and Controller's office staff have access and have received an orientation to the COOL system. OCA is also chairing a non-profit review panel that oversees streamlining of the contracting procedures.	Done/Ongoing
Support building a Technological Arts Center in the Southeast neighborhoods.	The City facilitated creation of the Bayview Center for Arts and Technology (BAYCAT) at 3rd Street and Illinois and is creating a multimedia arts district as part of the Hunter's Point Shipyard development.	Done/Ongoing
Encourage property owners to put art and cultural displays in vacant storefronts and create short-term gallery exhibits.	Red Ink Studios, a nonprofit organization, is linking individual artists with the owners of vacant storefronts to provide free or low cost studio space to artists. It enlivens the street and helps promote the property to potential lessees. (1035 Market Street, a location in the Fillmore, etc.) The City is exploring expansion of this program.	Done/Ongoing
Investigate expanding MOCD's Micro-enterprise loan program.	MOCD created the Resident Entrepreneurial Advancement Program to fund micro-loans to small businesses. MOCD also funds several non-profits that perform microeconomic development work, and make extensive use of micro-lending programs. MOCD is working with neighborhood economic development organizations to develop a micro-enterprise curriculum and to expand marketing.	Done/Ongoing
Direct the Small Business Commission and city agencies to more aggressively publicize opportunities to bid on city contracts.	Mayor issued an October 21, 2005 Executive Directive that directed City departments to take this action, as well as to more aggressively recruit LBEs to register and bid on City contracts.	Done/Ongoing
Explore the feasibility of increasing the bid discount for all Local Business Enterprises (LBEs) to 10%.	Completed under the emergency Disadvantaged Business Enterprise (DBE) program approved by the Board in August 2004. Permanent legislation under development with the Board of Supervisors.	Done/Ongoing
Appoint small business leaders to City commissions.	The Mayor is committed to ensuring that a broad range of business and consumer perspectives have a voice in City government. The Mayor has made 5 appointments to the Small Business Commission representing a broad range of business perspectives. In addition, he has appointed small business leaders to other commissions, including: Arts, Entertainment, Environment, Film, Fire, Human Rights, Building Inspection, and others.	Done/Ongoing
Help small businesses connect with existing business resources, such as the U.S. Small Business Administration and local chambers of commerce.	Organized and launched the 2nd largest Small Business Week in the country. Connected over 5,000 small business owners to the city departments, non-profit technical service providers and the national SBA resources. This annual event celebrates the contribution our 60,000 small and micro businesses who fuel our local economy. 70% of the participating restaurants in the kick-off event reported increased revenue and increased customer / clientele base from event. 18 restaurants in total contributed over \$36,000 of in-kind food, staff and materials to this kick-off.	Done/Ongoing
Begin work on the Geary Corridor, Glen Park, and Visitacion Valley Plans.	Planning for these projects is underway with multiple City agencies.	In Progress



Increase jobs available for youth.	April 13, 2004, Mayor Newsom unveils innovative Summer Jobs program for Young People including a Summer Youth Garden Project and Mayor's Vocational Program. In April 2005, Mayor Newsom launched a citywide "Jobs for Youth" initiative in collaboration with United Way with goals to create 400 jobs and 100 paid internships in the private sector for San Francisco youth in its first year. DCYF expanded summer jobs programs in 2004 and 2005. DCYF collaborating with SFUSD School to Career program to expand internships for school to career students.	In Progress
Create a new ordinance to provide enhanced contracting opportunities to Disadvantaged Business Enterprises (DBEs).	Emergency legislation passed by Board of Supervisors in August 2004 to enable the City to continue offering bid preferences to DBEs, while a permanent ordinance is under development.	In Progress
Create a new creative/educational campus at Pier 70 on the Central Waterfront.	Building on the tremendous work performed by EDAW students in summer 2005, which outlines a sustainable development vision for Pier 70, the City is working with the Port and interested parties to explore permanent arts-focused uses at Pier 70.	In Progress
Establish pre-paid pass programs that bundle passes with fees for new development.	MOEWD is exploring options for this pledge. We are now requiring car sharing space be located in all new residential projects in Rincon Hill, Transbay, Mid-Market, and the Better Neighborhoods areas, to reduce need for residents to rely on cars.	In Progress
Expand opportunities to offer employers funding for customized employee training for workers who live in San Francisco.	Specifically, worked to obtain \$10 million for Virgin Airlines through State Employment Training Panel for customized training for 1500 employees. In addition, CityBuild pilot is exploring many ideas and options to meet the employment needs of contractors and professional service firms, including working with the City Attorney to implement an incentive program when contractors hire and retain CityBuild pilot referrals.	In Progress
Work with the San Francisco Workforce Investment Board (WISF) to coordinate existing workforce development funds.	MOEWD is in the process of hiring a workforce development director to manage and coordinate the activities of the WISF.	In Progress
Accelerate completion of public libraries financed by the \$106 million library bond approved by voters in 2000.	New library opened in the Excelsior in June 2005. Mission Bay Branch scheduled to open June 2006, West Portal Branch scheduled to open November 2006, Glenn Park Branch scheduled to open December 2006. Additional funding is being identified for unfunded portions of future capital projects.	In Progress
Accelerate completion of the cruise ship terminal at Piers 30-32.	Mayor's staff is exploring options to move forward.	In Progress
Accelerate completion of the new 49ers stadium.	In December of 2005, the 49ers initiated discussions with a new development partner for what will ultimately be a mixed-use development to achieve the dual goals of increased housing in San Francisco and rebuilding the stadium at Candlestick Park.	In Progress
Accelerate completion of the new YMCA at Piers 27-31.	Mayor's staff meet regularly with stakeholders in this process.	In Progress
Accelerate completion of Bloomingdales.	Opening Fall 2006; MOEWD settled historic preservation lawsuit and obtained a \$2.5 million contribution.	In Progress
Accelerate completion of Transbay Terminal.	Reevaluating the appropriate pace of spending in light of the delay of the statewide high-speed rail bond; working to acquire the necessary right of way to ensure the success of the project. The City Controller will complete an analysis of project funding by Spring 2006.	In Progress
Accelerate completion of Hetch Hetchy rebuild.	SFPUC has made major progress in the \$4.3 billion overhaul of the seismically vulnerable Hetch Hetchy regional water system. Key projects in San Francisco and the region are under construction, including the Sunset Reservoir, which supplies water to 2/3rds of all San Franciscans. A more accurate and honest accounting of the costs, projects and schedule for this major capital program has been completed under the General Manager. Environmental review is underway.	In Progress

Accelerate completion of Treasure Island development.	The City has completed all environmental review necessary to transfer the property from the US Navy. Preliminary plans for Treasure Island include drafts of land use and open space, urban design concepts, infrastructure, affordable housing, sustainability, jobs, and transportation. The City has obtained state legislation enabling the creation of a new self-sufficient and sustainable master planned community. Treasure Island is San Francisco's best opportunity to create a redevelopment project that is a showcase internationally for sustainable development.	In Progress
Accelerate completion of redevelopment of the Schlage Lock brown fields site.	The concept plan has been funded and is currently in development. MOEWD, in partnership with LISC and Hass Jr. Foundation, is working on a neighborhood revitalization project on Leland Avenue.	In Progress
Expand opportunities to offer employers funding for a range of activities, including wage subsidies, and tax incentives to train, hire, and promote workers who live in San Francisco.	The Mayor's Office will be working with the Private Industry Council and other stakeholders to explore ways to utilize training dollars as a means to attract new business to San Francisco.	In Progress
Increase and broaden opportunities for seniors to mentor, tutor, and participate in the community.	Project Homeless Connect provided volunteer opportunities for several thousand seniors. Survey for elder volunteers underway.	In Progress
Improve efforts by city departments to coordinate with financial institutions and small business development centers to increase small business access to capital.	The City has worked with Wells Fargo to open a branch on 3rd street, and obtain a loan for façade improvement. The City continues to pursue additional partnerships.	In Progress
Investigate options to make the payroll tax more equitable.	The effects and impact of the payroll tax will be examined as part of the development of San Francisco's economic development plan, which is currently being drafted.	In Progress
Ensure prompt payment to small businesses for City contracts, including through a contract advance and/or a new prompt payment system.	The Office of Contract Administration is working with the City Administrator and the Human Rights Commission to develop standards and protocols pursuant to the pending DBE/LBE legislation. Additional resources may be required.	In Progress
Ensure every San Franciscan has access to free wireless Internet (wi-fi) service.	August 2005, Mayor announced "TechConnect" with release of RFI to encourage outside bidders to provide universal, low cost wi-fi access in the City. Free Wi-Fi in Union square was launched in September 2004. Free WiFi in Civic Center, Ferry Plaza, and Portsmouth Square was launched in October 2005. Other initiatives include bringing free WiFi to the Main Library, and pilot projects at the North Beach and Alice Griffith San Francisco Housing Authority properties.	In Progress
Work with the Planning Department to designate areas where businesses that "make things" are given first priority.	Completed Production, Distribution, Repair (PDR) analysis providing needs assessment for these industries. Working with MOEWD on city-wide economic analysis and on business development.	In Progress
Create a world-class arts and culture district in the Mid-Market area.	The Mid-Market Redevelopment Plan and Special Use District has been drafted is expected to be heard by the Board of Supervisors in early 2006.	In Progress
Adopt the draft Preservation Element as part of the city's general plan.	Draft under review.	In Progress
Require publicly funded projects to set and monitor employment goals for local residents.	CityBuild pilot steering group developing action plan.	In Progress
Convene a Southeast community Taskforce to develop an economic revitalization plan for southeastern San Francisco neighborhoods.	Community convening will occur during the summer of 2006 for Communities of Opportunity. The initiative will have a strong focus on Economic Development.	In Progress

Support renovation of the Bayview Opera House and pursue efforts to expand existing programs.	Part of Town Center redevelopment plan. MOCD is working collaboratively with MOEWD, LISC and Redevelopment on this objective.	In Progress
Investigate opportunities to restructure the business tax to diversify arts funding.	Evaluated and determined to not be feasible at this time.	Reconsidered
Require that San Franciscans be employed on all solar project installations financed by solar bonds passed in 2001.	SFPUC complies with First Source Hiring Program requirements when solar projects are built. Construction for solar facility at SE Wastewater Treatment Plant is completed and this project includes a trainee program for local residents. However, no funds from the solar bond have been spent to date.	Reconsidered
Support expansion of the Evans campus of City College.	Better utilization of current site, but no expansion needed at this time.	Reconsidered
Establish an amnesty period for unregistered small businesses.	Small Business Commission working with Treasurer's Office to educate small business owners about "voluntary compliance" to register and pay taxes. A formal tax amnesty program would require legislation at the Board of Supervisors.	Reconsidered
Reinstate the New Jobs Tax Credit.	The City instead passed a biotech payroll tax exclusion in 2004, which has enabled San Francisco to successfully attract biotech companies to the City. Rather than seeking to reinstate the new jobs tax credit, we are pursuing a new strategy to reform the business tax.	Reconsidered
<b>EDUCATION AND YOUTH</b>		
Appoint Education Liaison.	Mayor Newsom appointed an Education Liaison in April 2004.	Done
Strive to direct more city dollars to arts education in public schools.	Implementation of Prop. H for arts, music, librarians, and sports as well as preschool for all; and an 04-05 allocation from rainy-day reserve for: truancy, safe transportation, school safety, school reform, using school assets for community purposes. July 2005, Mayor announced an advance of \$13.3 million for schools from early repayment of state Vehicle License Fee (VLF) loan.	Done
Work with SFUSD to support Dream Schools.	Mayor Newsom helped kicked off Dream Schools with Superintendent Ackerman at Charles R. Drew School August 30, 2004, and continues his support.	Done/Ongoing
Work with Rec and Park to provide after school arts activities for children.	Rec and Park implemented new art programming curriculum at 8 Latchkey sites in summer 2005; new HP/Bayview summer art program at Joe Lee Recreation Center also included an arts component. Team Up For Youth grant sponsored these activities.	Done/Ongoing
Expand Wages + Program to reach all qualified child care workers and raise wages consistent with Minimum Compensation Ordinance.	FY 04-05 Budget provided \$0.25 / hour increase for qualified Wages + Program child care workers, which was annualized in FY 05-06.	Done/Ongoing
Improve and restructure planning and coordination of Children's Services.	Mayor created Children, Youth Education policy cluster group, an interdepartmental planning body, which meets regularly. Mayor appointed a first ever, 25 member Policy Council on Children, Youth and Families composed of public/private stakeholders to develop overarching citywide policies.	Done/Ongoing
Explore restructuring and integrating funding and facilities planning among schools and other public services such as after school programs, libraries, and rec. centers.	DCYF and Recreation and Park have launched an innovative partnership (RecConnect) to be piloted in 6 recreation centers. DCYF has launched a CBO/SFUSD Task Force around space and service issues. DCYF is collaborating with the library on an early literacy initiative in the Southeast Sector.	Done/Ongoing

Support expansion of high quality child care and preschool facilities, improve program quality, and expand staff development opportunities.	DCYF created the Gateways to Quality in partnership with the Human Services Agency and First 5 S.F. to improve child care program quality; now requiring this quality model in "Pre-school for All" settings. Training programs such as Wages Plus and CARES expand staff development opportunities. SF Family Support Network established, to set standards for Family Support. Preschool for All is launched in BV/HP, Visitation Valley and Mission. Mayor announced an advance of \$13.3 million in Prop H funds for 06-07 school year in FY 05-06 budget.	Done/Ongoing
Improve information sharing between SFUSD and city departments.	Deputy Superintendent and Special assistant to Superintendent participates in regular policy meetings with Mayor's senior staff and City departments. Mayor's Education Liaison has regular contact with SFUSD Administration.	Done/Ongoing
Lobby the state legislature and Congress for education funding.	In 2005 SFUSD and Mayor submitted a \$500,000 Federal appropriations request to fund extended learning and after-school programs. The Mayor formally supports the Proposition 98 lawsuit.	Done/Ongoing
Support Innovative Programs such as the Secondary Schools Redesign Initiative (SSRI) and Non-Profit Charter Schools.	The Mayor has expressed his support for small schools and has visited non-profit charter schools, supporting their efforts wherever possible.	Done/Ongoing
Implement sound fiscal controls for Public Schools.	The Mayor supports the Controller's efforts to review SFUSD bond financing and make recommendations. Additionally, the Education Advisor, Controller and Chief of Staff worked with SFUSD to review their finances as part of the Local 790 strike facilitation and outcome.	Done/Ongoing
Meet monthly with the Superintendent to review and monitor shared objectives.	The Mayor, Superintendent, and Mayor's Education Advisor meet monthly. The Mayor's Education Advisor meets with the Superintendent and her senior staff regularly. Topics include student academic performance, operations and financial management, program development and school reform initiatives.	Done/Ongoing
Lobby in Sacramento for funding for childcare.	Mayor successfully lobbied the State Legislature for San Francisco to be included in an innovative pilot project to increase the Standard Reimbursement Rate funding for Title V childcare slots. SB 701 (Migden) was signed by the Governor in October 2005.	Done/Ongoing
Support development of a Southeast Children's Center.	Several projects address SE Children's Center and Multi-Service center: 1. MOCJ building an Opportunity Center at Alice Griffith to include children's programming. 2. DCYF adding services through "Rec & Beyond" redesign of one BV/HP rec center. 3. MOCJ funds CARC, the diversion program for non-violent, first time offenders in the Juvenile Justice system. MOCJ also provides funds to the Public Defender, District Attorney, Department of Public Health, and Adult Probation Department, through grant funds. These funds support the adult Drug Court.	Done/Ongoing
Expand universal pre-school in the City so that every San Francisco child has access by 2009.	Mayor supported voter initiative to create universal preschool in San Francisco. Preschool for All is launched in BV/HP, Visitation Valley, O.M.I and Mission.	In Progress
Launch an information and referral website to connect parents to City resources and services.	Proposed in Mayor's October 2005 State of the City address. Planning underway to launch in September 2006.	In Progress
Create a pilot initiative to repay student loans for qualified math, science, and special education teachers.	Proposed in Mayor's October 2005 State of the City address. Working with the School District to develop a pilot program.	In Progress
Create a Science and Technology Academy for high school students.	Proposed in the Mayor's October 2005 State of the City address. Mayors' Office has met with education and community leaders on development of this project, and identified a potential site at Mission Bay. The Mayor's Office has established standing meetings with City College, SFSU, UCSF, and SFUSD to continue on the development of this school.	In Progress

Expand Mandarin language immersion.	The Mayor's Office will work closely with the San Francisco Unified School District (SFUSD) to implement future program expansion K - 12. January 2006, the Mayor joined the SFUSD in launching its first Mandarin Immersion program at Starr King Elementary School. Working w/ SFSU on building Mandarin teacher pipeline. SFSU is launching Confucius Institute which will develop curriculum and relationship with Beijing Normal University. SFUSD is already considering a second site to open new program in 2007. Plan is to have five sites open in different quadrants of the city with secondary level options to follow.	In Progress
Establish task force on transitional youth issues.	The City is creating a list of task force members in partnership with the San Francisco Youth Commission.	In Progress
Improve facilities for the School of the Arts.	The Mayor strongly supports the principle that having students exposed to the arts invariably helps them be better students in the traditional subjects. The School of the Arts is one of San Francisco's greatest educational resources and the Mayor supports the exploration of relocating the school from its current location in Twin Peaks to a facility closer to the Fine Arts Community of the Civic Center.	In Progress
Explore and apply best practices for truancy prevention.	DCYF funds 1.0 FTE that works 1/2-time as Truancy Coordinator and \$250,000 per year for Truancy program. Additional funding of \$395,000 was allotted for high school and middle school re-entry programs, mediation and public education in FY 04-05. The truancy program was launched and school attendance is slowly increasing. A functional advisory board was created. There are attendance liaisons in 9 schools and the program is coordinating with the District Attorney's office.	In Progress
Support summer school for low-achieving students in all grades.	The City has made summer school a priority for low-achieving students. The Mayor seeks to financially support summer opportunities when possible.	In Progress
Work to expand before- and after-school enrichment programs through public/private partnerships, accessing matching funds, and maximizing use of existing facilities.	Mayor announced the goal to fulfill after-school needs for all elementary and middle schoolers by 2010 in State of the City 2005. Mayor and Superintendent appointed an Afterschool for All Steering Committee to maximize resources from State Prop 49. DCYF has expanded afterschool services for 2005- 2006.	In Progress
Work with the San Francisco Unified School District to ensure that every 3rd grader can read.	The City continues to support multiple efforts to improve childhood literacy, including: tutorial services, a southeast literacy initiative at DCYF, a library literacy initiative, and others. We will continue to support universal pre-school and universal after-school.	In Progress
Work with SFUSD to support increased achievement for students at Malcolm X Academy.	In 2005 the Mayor joined with the school community to forestall closure of the Malcolm X Academy. The City will continue to support school improvement efforts through its Communities of Opportunity Initiative.	In Progress
Pursue partnerships that give parents and caregivers tools to participate in their children's education.	Communities of Opportunity - Parent University planned to help parents earn GED and AA degrees, in collaboration with local CBO's and higher learning institutions (CCSF). Parenting programs will begin Feb 06' through MOCD, DHS, and DCYF.	In Progress
Ensure quality schools in every neighborhood.	The Mayor visits schools regularly to meet students, teachers, parents and principals and tours school facilities. The Mayor works closely with SFUSD on City support for education programs.	In Progress
Collaborate with SFUSD on their efforts to improve the public school enrollment process.	The Mayor's Education Advisor serves on an Advisory Committee with other stakeholders to review national models and provide recommendations to the Board of Education.	In Progress
<b>EQUALITY</b>		
End marriage discrimination.	February 10, 2004, Mayor Newsom asked the County Clerk to end discrimination when issuing Marriage Licenses.	Done/Ongoing

**GOVERNMENT EFFICIENCY**

Modify existing databases to centralize and track information on sole source contracting and allow for reporting on those contracts.	The Mayor issued a March 2004 directive to the Office of Contract Administration to implement a new business model for contracting and procurement. Mayor asked Controller to review the process by which sole source contracts are awarded in all city departments. The Office of Contract Administration developed a computerized database that includes all relevant information for each contract, including type of contract, contracting department, name of contractor, award amount, term of contract, summary of work to be performed, and other relevant information. Additionally, in conjunction with the Controller's Office, the "purchasing authority" codes were updated to help departments properly categorize sole source transactions in ADPICS. ADPICS is the City's central purchasing system, which all departments use to record purchases of goods and services, including professional service contracts, which OCA approves. This upgrade allows the City to produce summary reports of sole source contracts that can be made available regularly as needed.	Done
Direct the Office of Contracts Administration to notify the Human Rights Commission when it approves sole source contract waivers, to facilitate contractor compliance with the city's human rights laws.	OCA sends monthly reports to the Human Rights Commission.	Done
Create a Citistat program to regularly track and report how well City departments are performing their missions. Convene regular Citistat meetings with department heads and top staff to review data and hold managers accountable for improvement.	SFStat launched April 2004. The Mayor regularly convenes data-driven meetings with 13 departments, representing over 80% of the City's budget. Citistat has enabled the Mayor and departments to more closely track overtime spending, improve inter-departmental cooperation, and improve delivery of city services. For example, SFStat data identified certain individuals who were calling 911 frequently – sometimes daily. By tracking the calls and identifying these individuals, who were generally homeless, the Fire Department was able to set up a special team to connect these citizens with appropriate city services.	Done
Address career development and succession planning needs through expanded, strategic training for employees.	Mayor issued an August 2005 Executive Directive to Department of Human Resources to expand training and core curriculum for supervisors. A "City University" concept is under development.	Done/Ongoing
Reduce provisional hiring and provide faster, more efficient permanent hiring.	August 2005 Executive Directive on Civil Service Reform requires position-based Testing Program. Vendor selection underway for expanded online application and integrated referral system. Faster requisition approval system implemented October 2005.	Done/Ongoing
Modernize human resources information management and payroll systems.	Mayor issued an August 2005 Executive Directive mandating an upgrade to citywide human resources information management and payroll systems.	Done/Ongoing
Cut waste and eliminate duplication within city government.	The City has reduced 1,061 FTEs since FY 03-04 and consolidated 5 City departments. In February 2005, Mayor Newsom announced \$1.3 million in cost savings from a reduction in the city fleet and "Just in time" purchases. Since January 2004, the Department of Administrative Services has successfully reduced the fleet by 370 light duty vehicles. Cost savings is \$740,000 for maintenance and fuel and \$1.48 million in avoided replacement costs. Reductions include: 991 computers, 941 monitors; 568 keyboards; 142 printers, 87 cell phones; and thousands of cables, cords, small peripherals; 54% of the individual items were in working order. Returned property filled four and half 45 foot tractor trailers (each trailer holds 35,000 pounds), 157,000 pounds of "e-waste" was diverted from landfill to the nonprofit community or recycled back into the manufacturing process.	Done/Ongoing
Improve transparency of process at DBI.	Recently, DBI added on-line tracking for the public, which includes permit, complaint and expeditor tracking. DBI is studying its processes and will overhaul its entire IT system. Mayor appointed 2 new DBI Commissioners in December 2005.	Done/Ongoing

Reduce wait times at Department of Parking and Traffic offices.	Additional 7 personnel budgeted and hired. Cross-training, job descriptions and duties were reorganized based on efficiency models. Que-matic technology added to inform customers of wait time. Average wait time decreased from 1 hour and 30 min to 12 minutes, with 80% of customers served within 20 minutes.	Done/Ongoing
Improve customer service in the provision of senior services.	Network of Support for Community Living website ( <a href="http://www.sfnscsl.net">www.sfnscsl.net</a> ) for central referral on line completed in 2005. 3-1-1 telephone number scheduled to launch in 2006.	Done/Ongoing
Request review of all City contracts to ensure the proper renewal terms of expired sole source contracts.	All department heads are required to do this per January 2004 Executive Directive. Office of Contract Administration works with departments to identify all possible opportunities to bid out sole source contracts before they are renewed.	Done/Ongoing
Require city departments to initiate competitive solicitation processes for services provided under contracts that are at least 10 years old.	Mayor's 2004 Directives Memo requires OCA to track terms of all contracts and requires increased competitive bidding, as appropriate, except for city-wide utility contracts. OCA has revised required forms used by departments to ensure that contracts that are more than 10 years old are reviewed and rebid whenever possible.	Done/Ongoing
Increase government employee accountability.	Proposed in Mayor's October 2005 State of the City address. Beginning in 2006, every department will be required to perform mandatory performance evaluations for all City employees. Materials have been drafted and sent to all City employees, and meetings are ongoing between City departments and the Department of Human Resources.	In Progress
Address street mapping backlog.	The Mayor's Office is working with the City Administrator and DPW to address the backlog of 750 maps that currently exists. A street mapping fee increase was approved by the Board of Supervisors in December 2005; the revenue generated will allow 3 new Bureau of Street Mapping staff to be hired in FY 05-06. The City has also secured a commitment from private sector community leaders to fundraise \$500K, which will be used to hire land surveyors on an as-needed basis to help DPW address the map backlog over the next 18 months. Legislation enabling DPW to accept this private gift will be submitted to the Board of Supervisors early in 2006.	In Progress
Reduce building permit application backlog and turnaround time and improve customer service at DBI.	In FY 05-06, DBI has filled customer service positions with permanent staff instead of temporary staff. DBI continues to add administrative information and brochures on-line for the public. DBI also implemented an automated phone-in system to help callers navigate through the department efficiently. DBI will reassess current processes to eliminate duplicative or unnecessary steps. In FY 05-06, DBI added 33 permanent FTEs and 7 temporary positions to address permit application backlogs and turnaround time. DBI is implementing technical, customer, employment development training for new and current employee's and increased its training budget by over 400% this year. Finally, DBI has recently hired at least 3 manager positions that were previously vacant, to improve accountability.	In Progress
Make the City's websites more culturally competent and accessible.	In November 2005, Mayor Newsom announced a new task force led by Assessor Phil Ting that will focus on exploring creative ways to make the city's website more culturally accessible and comprehensive for diverse communities.	In Progress
Convene an interdepartmental resource team.	Mayor's staff meet periodically with department heads, senior department policy staff, and the City's state and federal lobbyists to aggressively identify grant opportunities and strategize for maximizing outside funding available to the City.	In Progress

Double the number of performance audits of City contracts.	(1) City Departments: Once a year, the Controller in conjunction with the Office of Contract Administration, perform citywide post-audits of financial transactions by city departments. This includes purchasing transactions. (2) Non-profit professional service contracts: Pursuant to the Non-profit Contracting Task Force Recommendations, the Dept. of Public Health, Dept. of Human Services, MOCD, DCYF, Office of Contract Administration and the Controller City Auditor's Division are developing protocols to monitoring non-profit professional service contracts.	In Progress
Create a 3-1-1 phone number to easily access all City services.	Contract awarded to implementation partner July, 2005. Internal Citywide Kickoff held Sept 2005. Executive Steering Committee formed. Call Center public launch planned late summer 2006.	In Progress
Create a Customer Relationship Management (CRM) system that will track all 311 customer service requests for all departments in a single database.	RFP issued August 2005. Contract award expected in 2006. Implementation of CRM to begin in 2006 and will last for several years.	In Progress
Give Planning staff broader authority to administer project review and approvals.	Department undertaking a process analysis which will include identification of which additional responsibilities can be devolved to staff to streamline workflow - e.g., provide staff authority to approve conditional use applications administratively with an ability to appeal to the Planning Commission, rather than taking all conditional use applications to the Commission for approval.	In Progress
Simplify the DBE certification process.	Current process takes three weeks. Certification process is dictated by the requirements contained in legislation. The new contracting program (DBE) is currently at the Board of Supervisor's Rules Committee; certification process will depend on the final certification criteria passed by the Board and signed by the Mayor.	In Progress
Work with the Office of the Controller and Office of Contract Administration to streamline the process for bidding on city contracts.	OCA issued a June 2005 RFI for vendors to create an on-line bidding process.	In Progress
Direct the Office of Contracts Administration to centralize and track information from all city departments on prime contractors to improve contractor accountability to their subcontractors.	The Office of Contract Administration is working with the City Administrator and the Human Rights Commission to develop standards and protocols pursuant to the DBE/LBE legislation. Additional resources may be required.	In Progress
Unbundle city contracts, in order to provide increased contracting opportunities to DBEs.	The Office of Contract Administration is working with the City Administrator and the Human Rights Commission to develop standards and protocols pursuant to the DBE/LBE legislation. Additional resources may be required.	In Progress
Support creation of a two-year budget cycle.	The Mayor's Office investigated options for this proposal with the Board of Supervisors, yet the likelihood for implementation is low.	Reconsidered
Establish a revolving, 3-person Discretionary Review subcommittee of the Planning Commission and set clear standards for appeals.	Department undertaking a process analysis which will include review of Commission approvals process and is anticipated to result in streamlining.	Reconsidered
Create a Resource Development Office to improve coordination of city funding streams and create a comprehensive fund development plan.	Mayor's Office is working closely with the foundation community to create public-private partnerships. The creation of a new City office is not feasible at this time.	Reconsidered



**HEALTH CARE**

Identify new efficiencies in City health clinics.	Tom Waddell clinic has identified efficiencies that cut patient wait time from 90 minutes to 45 minutes, and increased visits per hour by 30%. Department of Public Health is reviewing options to expand efficiency programs to other clinics.	Done/Ongoing
Increase awareness of Hepatitis B in the Asian Community.	September 16, 2004, Mayor Newsom and Assemblyman Yee kicked off "3 for Life", a new campaign to protect members of the Asian community against Hep. B.	Done/Ongoing
Lobby for increased funding for mental health services.	Mayor Newsom was first Mayor in the state to endorse Prop. 63, working with Assemblyman Steinberg in April 2004, which was approved by California voters in November 2004. The City submitted the final expenditure plan to the State in November 2005, and expect funds to be available in March 2006.	Done/Ongoing
Improve regulation of medical cannabis clubs.	In April 2005, Mayor Newsom made recommendations on the regulation of medical cannabis dispensaries (MCDs) to the Board of Supervisors. The Board passed new regulations for MCDs in November 2005.	Done/Ongoing
Strategize to protect City residents from the avian flu.	In November 2005, Mayor Newsom formed the City's Avian/Pandemic Influenza Task Force, comprised of all relevant City Departments and Agencies. The new Task Force, which has met 5 times as of January 2006, is responsible for monitoring current information on the risk posed by Avian Flu and its potential to evolve into a pandemic; ensure that each department or agency is working to develop their own response plans; and to ensure that all plans are coordinated city-wide. The Task Force will continue to meet every 2-4 weeks for the next several months. DPH sent out two Health Advisories regarding seasonal and Avian Flu to all San Francisco clinicians to increase awareness and preparedness, and has also provided them binders with information regarding preparedness and response to Avian Flu and other infectious disease emergencies. In addition, a website and phone information line have been launched with frequently updated information for clinicians and the public regarding Avian Flu.	Done/Ongoing
Expand the Healthy Kids health care program to residents aged 18 to 24.	July 2004, Mayor Newsom expands Healthy Kids health insurance to 19-24 years olds. City now has near-universal health care for ages 0-18. 99.2% of 0 - 18 year olds in San Francisco are covered. As of August 2005, 1,755 young adults (19 - 24) are enrolled and 4,066 children and youth (0 - 18) are enrolled. \$8.8 million is budgeted in FY 05-06 for this program.	Done/Ongoing
Increase home-delivered meal services.	Implemented a pilot project providing home-delivered meals for 100 younger adults (60 and under) with disabilities.	Done/Ongoing
Increase cultural and linguistic competency in senior services.	Mayor issued a May 2005 directive to DAAS to complete a language needs assessment, adopt a language plan for delivery of City services, and direct CBOs to phase in the plan through hiring employees who speak the relevant languages. The Mayor also increased funding for a part-time Spanish speaking district-wide social services worker to full-time; 2 Bi-lingual workers have been added.	Done/Ongoing
Audit the City's public health system to re-engineer primary care delivery.	Proposed in Mayor's October 2005 State of the City address. The Controller's office is in the process conducting the audit.	In Progress
Hire a Chief Operating Officer for the Department of Public Health.	Proposed in Mayor's October 2005 State of the City address. Working with the Department of Public Health to implement this pledge.	In Progress
Create a new Long Term Care Coordinator position to ensure that seniors have access to a full array of living and care options.	The Mayor supports the Long Term Care (LTC) Director position recommended in the Health Management Associates (HMA) report entitled: "The SF Department of Public Health – Its Effectiveness as an Integrated Health Care Delivery System and Provider of a Continuum of Long Term Care Services." The Department of Public Health and the Long Term Care Coordinating Council have provided recommendations on the job description and duties of this position.	In Progress
Extend health clinic hours on evenings and weekends in order to help more patients access health care.	The SF General Hospital Urgent Care Center has already doubled its hours of operation from 38.5 hours per week to 84 hours, and doubled the number of patients seen from over 9,200 each year to over 16,000. A broader clinic expansion program is under review.	In Progress

Ensure that San Francisco General Hospital meets California's seismic safety standards.	In October 2005, a Blue Ribbon Committee convened by Mayor Newsom recommended that the hospital be rebuilt at the existing Potrero Avenue site. The City is working to identify funding sources to finance the hospital replacement.	In Progress
Reduce crystal methamphetamine use in San Francisco.	In April 2005, the City formed a Citywide Crystal Methamphetamine Task Force, which will vote on a set of recommendations in January 2006. In addition, DPH has increased annual methamphetamine treatment funding by \$500,000. Evidence shows that community awareness of the seriousness of the epidemic and the availability of treatment have already increased.	In Progress
Rebuild Laguna Honda Hospital.	The Mayor believes in rebuilding Laguna Honda in a manner flexible enough to meet the changing nature of health care delivery, and provide the highest-quality care to Laguna Honda residents. The Mayor's Office is working closely with multiple stakeholders to ensure that Laguna Honda is rebuilt in a way that provides the best quality care to residents, while providing voters with the best value for the bond passed in 1999 to rebuild Laguna Honda.	In Progress
Expand Wellness Centers.	The City implemented Wellness Centers in 2000 as a partnership among DCYF, DPH and the SFUSD. Currently, the city invests \$1.7 million, which gives over 3,500 students at seven high schools access to mental health and substance abuse services each year. The City's Proposition 63 plan includes an additional \$80,000 for Wellness Centers.	In Progress
Seek to expand community-based care services for seniors, to provide increased alternatives to institutionalization.	The City funds a caseload increase of 6% to 7% for In Home Supportive Services each year so that elderly and disabled and/or blind adults can remain in their homes rather than reside in an institution. The Mayor's Office regularly meets with and reviews recommendations from the Long Term Care Coordinating Council. We expect to further implement this pledge in 2006.	In Progress
Improve licensing, accountability standards, and background checks for home health care aides, and create a referral system.	The City does not have responsibility for this pledge because State and Federal government agencies set licensing standards. Locally, DAAS contracts with the San Francisco Public Authority to run a registry of home health aides.	Reconsidered
<b>PUBLIC SAFETY</b>		
Lobby for renewal of the assault weapons ban.	Mayor Newsom, Senator Feinstein, and Police Chief Heather Fong held an April 2004 press conference calling for renewal of the assault weapons ban. Renewal of the ban was opposed by the President, and failed.	Done
Implement Digital 911 technology, which will enable the Emergency Communications Department to provide 911 call recordings to prosecutors within 24 hours. This will make the calls available at arraignment, and help to protect victims of domestic violence.	The Digital Voice Logging Recorder system (DVLR) has been installed and the new system is operational as of May 19, 2005.	Done
Regularly convene the Disaster Council.	The Disaster Council now meets quarterly.	Done
Direct the SF Juvenile Probation Department (SFJPD) to create a committee charged with improving communication and accountability between the SFJPD and community-based organizations that provide court-mandated services to youth.	Mayor Newsom appointed William Sifferman as Chief Juvenile Probation Officer in February 2005. Chief Sifferman has pledged to elevate accountability among departmental staff, community based service providers and court wards by implementing outcome measures. He has appeared at numerous neighborhood events, town hall meetings, professional conferences, community organizations and forums and has established a relationship with the media to promote his agenda for improving juvenile probation services. Chief Sifferman meets regularly with residents of Juvenile Hall and Log Cabin Ranch and has convened a Parents' Advisory Group that will help shape policy changes with the Probation Department.	Done
Create a comprehensive, citywide Emergency Operations Plan.	New EOP approved by the Disaster Council January 11, 2005. The EOP had last been updated in 1996. In addition the Mayor's Office of Neighborhood Services has partnered with the Office of Emergency Services to develop neighborhood-specific Neighborhood Disaster Preparedness Plans (NDPP). This project will help translate the City's over all plan down to the neighborhood level.	Done

Fully fund the Neighborhood Emergency Response Team (NERT) program.	The Mayor has increased NERT funding by over 2000% since the beginning of his term. SFFD expanded NERT program with over \$850,000 using federal Homeland Security grants, as well as a \$100,000 grant from the Fireman's Fund. There are currently over 8,000 trained NERT volunteers in the City. SFFD has also created an Advanced Level Emergency Response Team (ALERT) which trains NERT grads to teach NERT skills to their friends and neighbors, and become leaders during an emergency.	Done
Prepare City departments to respond to weapons of mass destruction.	Mayor Newsom kicked off first joint training course involving response to weapons of mass destruction in September 2004. A total of 4,000 SFPD and SFFD personnel participated in this first class. Additional WMD training programs are ongoing including 20 hour WMD course for all SFPD personnel. OES has conducted multiple exercises using WMD scenarios.	Done/Ongoing
Reduce injuries caused by aggressive dogs.	In June 2005, Mayor Newsom created a Canine Response Working Group which developed recommendations for reducing aggressive dog attacks, including spay/neuter requirements and regulation of backyard breeding, but not banning of specific breeds. Senator Jackie Speier sponsored state legislation (SB 861) that would enable the City to pass local legislation to regulate aggressive dogs. This bill was signed by the Governor in October 2005. Supervisor Dufty sponsored a local San Francisco ordinance mandating spay/neuter and breeding requirements for all pit bulls, which passed and was signed by the Mayor.	Done/Ongoing
Improve pedestrian safety, such as with more countdown clocks.	Pedestrian safety has been improving with injury crashes down 31% in the last decade. SF is a national leader in using countdown signals, replacing virtually all conventional signals with the timers (700 intersections). Hundreds of bright neon crossing warning signs have been installed. Some 900 intersections near schools are now striped with more visible ladder-style crosswalks. MTA is also testing innovative devices such as flashing in-pavement lights and beacons. Also installing audible pedestrian signals for the blind and visually impaired.	Done/Ongoing
Explore increasing fines and enforcement for red-light running.	No fine increase is under consideration because fines for photo enforced red light violations are established by the CA State Legislature. The City is working to improve the photo enforcement program in the following ways: 1. New vendor contract including performance standards, 2. New camera technology to capture more violations and reduce number of contested violations, and 3. Planned program expansion of 10 additional intersections, brings total to 33 intersections, the most of any West Coast city.	Done/Ongoing
Explore Boston's "Pulling Levers" program to reduce gang violence.	After looking at Boston's program and other "Best Practices" across the country, the City modified our Ceasefire model to a "target specific" approach. Further, using the \$500,000 in give back funds for 04-05, we designed a program to assist those most likely to end up on the "target specific" list. Through city funded CBO's and referrals from our Ceasefire members, we will seek to provide needed services to these young adults, with hope to prevent or intervene their road to the criminal justice system. The City is working with the Haas Jr. Fund to initiate program review in 2006.	Done/Ongoing
Direct the Police Department to share crime-mapping data with the public, through both the Internet and community meetings.	2004 saw the expansion of the CrimeMAPS program, which allows users to obtain detailed information about crime in designated areas of the City. It is directly accessible from the SFPD website homepage: <a href="http://www.sfgov.org/police">www.sfgov.org/police</a> .	Done/Ongoing
Establish a city-wide email and fax alert system for dissemination of crime information to the community.	Every district station commanding officer is required to put out a weekly e-mail detailing current police activity in their districts. The e-mails now sent to thousands of San Franciscans weekly, or even daily. Also, 2 cell phones have been distributed to each district station so that quality-of-life violations can be directly reported to officers.	Done/Ongoing
Create a citywide domestic violence initiative, working with the Commission on the Status of Women.	Through the Commission on the Status of Women, the City invests \$1.86 million annually in direct services to survivors of domestic violence and sexual assault. The Mayor has pursued policy reform through the Justice & Courage Project, created to ensure a seamless citywide response to domestic violence. In October 2004, the Mayor launched the Domestic Violence Awareness Public Service Announcement.	Done/Ongoing

Work with the Police Department and District Attorney to ensure that pursuit and prosecution of domestic violence crimes is a top priority.	Multiple steps taken include: mandatory suspect interviews, District Attorney review of all assigned cases, staff realignment for optimum coverage, additional inspectors assigned to unit, nighttime deployment of a Domestic Violence Inspector, and quarterly meetings with Dept. on the Status of Women.	Done/Ongoing
Ensure that San Francisco's emergency communications network can integrate with those of our state and federal partners.	City now has RapidCom system (mobile) which allows for integration with various frequencies and SafeCom is coming online (fixed site) . City has partnered with Oakland to apply for a major interoperable communications project that would benefit the entire Bay Area.	Done/Ongoing
Expand distribution of Automatic External Defibrillators in public facilities.	AEDs installed at various MTA facilities including underground Muni stations. Port AED program approved, funded, and installed. Other City facilities with AEDs include SFO, War Memorial, Opera House, Symphony. Recent Public/Private partnerships have been formed with organizations including the American Heart Association, Lady Shaw Senior Center, UCSF, Gold's Gyms, Levi Strauss, and Gap. The Fire Department is working on further expansion of the program to BART and SFUSD.	Done/Ongoing
Provide first responders with the necessary tools to respond to emergencies, especially hazardous materials equipment.	Homeland Security grants are being used to purchase \$25 million dollars worth of equipment to respond to all hazards. Police Dept. and Fire Dept. have state of the art protective equipment, detectors, decontamination equipment, etc.	Done/Ongoing
Require all city departments to maintain updated disaster plan on file with the Office of Emergency Services.	Mayor sent directives memo in January 2005. The majority of departments have submitted plans to OES. OES working with departments to obtain 100% of all department plans.	Done/Ongoing
Educate San Franciscans on the need to keep their own earthquake supplies on hand, including water, food, and first aid kits.	SFFD expanded the Neighborhood Emergency Response Team (NERT) program with over \$850,000 from federal Homeland Security grants, and also was the recipient of \$210,000 from grants and donations. The Mayor has increased NERT funding by over 2000% since the beginning of his term. The City has launched a new website: www.72hours.org, which provides disaster preparedness info to the public. OES has also created a new outreach/community preparedness team.	Done/Ongoing
Ensure that the city conducts multi-agency emergency drills on a regular basis.	The City has conducted over 20 tabletop drills, including a Weapons of Mass Destruction (WMD) drill in September 2004, flood drill in October 2004, and Golden Gate Bridge and 3 Major Transit related Field Exercises, Earthquake & Shelter in April 2005, and tabletop and major field exercise about attack on Muni with regional participation in July 2005.	Done/Ongoing
Develop strategies for quickly procuring water, food, and shelter for San Franciscans dislocated by a disaster.	OES has hired logistics expert and shelter expert. New Care and Shelter Plan is completed. Surveys are being conducted to identify shelter sites for 50,000 displaced. PUC has completed a plan for distributing drinking water.	Done/Ongoing
Improve public safety by supporting early intervention diversion programs for non-violent offenders.	Officers who arrest juveniles may "divert" to CARC those juveniles who meet certain criteria. Also, the department participates in recommending, where appropriate, sending certain juvenile-involved cases to "community court" for adjudication. We are also involved in many youth-oriented programs to work with at-risk youth (e.g. Fishing Program, Wilderness Program, Police Athletic League, Graffiti paint-outs, "Clean Team" etc.)	Done/Ongoing
Implement Compstat crime-mapping and management system within 6 months.	CrimeMaps technology installed. A records management system (RMS) upgrade planned for 2006 will automate Compstat maps, which will eliminate a second step of data-entry that lags the reports by 2 weeks. Implementation of management and accountability system underway.	In Progress
Train and hire new police officers.	Since January 2004, the Police Department has hired 168 officers. Two academy classes of 50 new recruits each are budgeted to begin this year, in May and in June, totaling 268 new officers hired between Jan 2004 and the end of fiscal year 2005/2006.	In Progress
Increase the number of San Francisco NERT volunteers by 2000.	SFFD continues to train new NERT volunteers, and has scheduled a new round of training sessions for 2006. There are currently over 8,000 trained NERT volunteers in the City.	In Progress
Expand the Advanced Level Emergency Response Team (ALERT), which trains neighborhood leaders to be NERT instructors.	SFFD is developing plans to expand ALERT, in order to increase the number of City residents trained in advanced emergency response techniques.	In Progress

Place additional safety cameras in high crime areas in the Mission, Hunters Point, and the Bayview.	The Mayor's Office is working with community leaders and City departments to identify additional public safety camera sites. The Mayor has added 21 public safety cameras at 7 locations throughout the City, to serve as a deterrent to crime. An additional 11 cameras are planned for installation along the Buchanan Mall in the Western Addition by the end of February 2006.	In Progress
Reform Log Cabin Ranch to create a model of rehabilitation for youth.	The Mayor's Work Group on Log Cabin and Hidden Valley has submitted a draft report to the Mayor, for his review. This report includes proposals for renovating both ranches, and details a model program for Log Cabin Ranch. We will explore the possibility of developing Hidden Valley as a regional alternative to CYA.	In Progress
Reduce crime in San Francisco.	Through various anti-violence strategies, including reduction of guns and partnering with the federal government, there has been an approximately 27% reduction in black-on-black gang-related homicides. Preliminary crime data for 2005 show an overall 9% drop in reported crimes. Citywide, aggravated assaults were down 12%, arsons were down 25%, and larcenies were down 10%. The Mayor has also added 21 public safety cameras at 7 locations throughout the city, to serve as a deterrent to crime. An additional 11 cameras are planned for installation by the end of February 2006. March 10, 2004, Mayor announced \$120,000 in rewards to reduce homicides. Finally, the Mayor's office is in the process of launching an awareness campaign to promote the use of the City's Tip Line. The overall homicide rate remains unacceptably high. The City will continue to advance new strategies to reduce homicides.	In Progress
Reduce youth violence.	The City is involved with many efforts to accomplish this goal, including funding the Freedom School summer program, replicating the successful Mission Community Response Network in Bayview, Visitacion Valley and Western Addition, in collaboration with the District Attorney; and implementing extensive truancy prevention in collaboration with SFUSD and the SFPD through a grant proposal for a safety coordinator. There is also an interagency effort to plan for violence prevention with the Mayor's Office of Criminal Justice and other departments. Planning is underway for intermediary, youth employment streamlining and summer jobs initiative. DCYF funds the Stay in School coalition coordinators.	In Progress
Develop a 10-county regional disaster response plan.	San Francisco is taking the lead on developing this plan with our Bay Area partners.	In Progress
Improve public safety by creating coordinated anti-violence strategy.	Mayor's CitySafe initiative provides for an integrated approach to reducing violence, coordinating city resources and departments to focus on fundamentals of violence prevention: youth services, community development and job creation. Central to CitySafe is a new community policing strategy tailored to the specific needs of our neighborhoods.	In Progress
Establish numerical goals for improvement within Police Department bureaus, particularly the investigations bureau.	SFPD will establish customized numerical goals for staff and bureaus that will be used to track performance. These will vary by district and bureau. Examples include: monthly activity sheets for Field Operations Bureau and Airport personnel are now mandatory for every watch worked; and, the Investigations Bureau is tracking all assigned cases in each unit for clearance.	In Progress
Develop public-private partnerships to provide emergency services to San Franciscans during a disaster, such as distribution of pharmaceuticals.	The Office of Emergency Services is working on plans for Strategic National Stockpile & Mass Prophylaxis, and is planning with Hospitals to address Surge Capacity. OES is also working with the Building Owners and Managers Association (BOMA) on critical infrastructure protection programs, and with the Red Cross on shelter issues.	In Progress
Bring San Francisco into compliance with state Standardized Emergency Management System procedures.	SF is in the process of adopting the National Incident Management System (NIMS), a higher standard than SEMS, pending final action by the Board of Supervisors. This continues to be integral part of all exercises.	In Progress
Develop and implement plan to ensure no SF youth go to the California Youth Authority.	The Mayor's Work Group on Log Cabin and Hidden Valley submitted a draft report to the Mayor, for his review. This report includes proposals for renovating both ranches, and details a model program for Log Cabin Ranch. The City will explore the possibility of developing Hidden Valley as a regional alternative to CYA.	In Progress
Establish a city-wide email and fax alert system for dissemination of emergency information.	The Office of Emergency Services is researching National Capitol Region text alert program as well as telephone alert systems.	In Progress

Assign the same officers to the same neighborhood or beat every day. Ensure that community groups are assigned to liaison officers.	Additional foot beats staffed in every police district along with foot beats in public housing developments, including: Potrero Hill, Hunter's View, Westbrook, Sunnysdale and Alameda. There are also beat patrol officers in the "Buchanan Mall" area. Officers now required to do foot patrol whenever possible during shift. Officers carry cell phones with numbers that are accessible to the public.	In Progress
Ensure that the Police Department holds regular Compstat meetings with top commanders to review crime mapping data, share information and innovations throughout the chain of command, and hold commanders accountable for results.	Compstat meetings with the district station captains scheduled to commence in Spring 2006.	In Progress
Work with Police Department to integrate GIS crime-mapping and JUSTIS initiatives with innovative crime-fighting strategies such as Compstat and CLEAR.	Contracts signed with RMS and CLETS message switch vendors. These are significant steps forward toward this goal. The SFPD looked at CLEAR, but it was not deemed suitable.	In Progress
Expedite implementation of the JUSTIS Project, which will help city departments to better share crime-fighting information, including data on domestic violence arrests and convictions.	The District Attorney, The Adult Probation Department, and the Public Defender's new case management systems have been completed. The Sheriff's Jail Management System (JMS), and the SFPD Record Management System (RMS) are now under construction. The Hub, which is the brain of the system that allows information to be shared by all members of the JUSTIS system is also at the construction stage. Further, a special portal for the storing and sharing of Domestic Violence related information has been designed and demonstrated for members of the Department of the Status of women. The projected completion date for JMS, RMS and the Hub is May, 2006.	In Progress
Upgrade our 800 MHz radio system, including enhanced security, training, and improved ability to reach "dead" areas around the city.	OES (Homeland Security Group) is working with DTIS to enhance security at radio sites, and DTIS conducts regular radio degradation drills. While there are a number of initiatives in progress to improve radio interoperability, the 800 MHz provides exceptional radio coverage.	In Progress
Explore creation of a community notification system to broadcast emergency information via telephone, pager, and email to citizens while safeguarding privacy.	The City has contracts in place that provide some capability for limited emergency phone notification of the public. OES has plans to obtain additional alerting systems that utilize a text paging format.	In Progress
Create a backup 911 call center.	The ECD is working with OES (Homeland Security Group) and the Police Department to enhance equipment at the current backup site to be able to provide 9-1-1 continuity for up to 4 months. In 2006 the City plans to move the backup equipment to the 311 Center at 1 South Van Ness Avenue.	In Progress
Improve public safety by implementing community policing strategies.	Mayor's community policing program, under the CitySafe initiative, announced August 2005. Community policing plan under development, in collaboration with the Mayor's Office of Criminal Justice, the San Francisco Police Department, Japanese Community Youth Council and with input from community groups citywide. 16 beat officers have been added to selected Bayview-Hunters Point housing developments. A dozen additional officers have been added to the Gang Task Force. 20 SFPD community policing lieutenants have been identified, and a community planning process is underway.	In Progress
<b>TRANSPORTATION</b>		
Initiate a class pass program.	Program is in place at University of San Francisco, and is available to any San Francisco college/university.	Done
Reduce traffic conflicts with transit and "goods movement" in neighborhood commercial districts.	Ensured enforcement of legislation calling for Double Parking/Double-Fine zones. These zones stipulate a \$100 fine for double parking during rush hours on key Muni routes (\$50 other times). Approximately 425 citations are issued each year in this category (average). Also implemented a new 6-wheel truck loading zone program in downtown to reduce double-parking by large trucks.	Done/Ongoing

Expand the residential traffic-calming program.	The traffic-calming program began receiving dedicated funding from the half-cent sales tax in July 2004. In the last year MTA has installed over 20 speed humps and a number of traffic circles and median islands. New traffic calming islands have been installed at: Geary/Jordan, Baker/Chestnut, Middle Point/West Point; also numerous speed humps in Bernal Heights Neighborhood. Staff is beginning development of community-based traffic calming studies for many neighborhoods including Bayview, Excelsior, and Inner Sunset.	Done/Ongoing
Expedite implementation of Nextbus passenger information technology.	Obtained funding and award authority to expand NextBus systemwide; full implementation expected Summer 2007.	Done/Ongoing
Improve transportation options for seniors.	Restructured Senior Escort Program by fostering a new public-private partnership to provide group shopping trips (by 3 nonprofit and 2 for-profit transportation providers) and volunteer medical escort services (by Little Brothers: Friends of the Elderly) to seniors. In April 2005, the City announced it will receive a total of \$120,000 donations over four years from a local philanthropist and a corporate foundation.	Done/Ongoing
Install traffic-calming measures in residential districts.	Planning underway by MTA.	In Progress
Complete the merger of Muni and DPT.	Organizational structure has been defined, key positions are being filled.	In Progress
Explore feasibility of a Citywide Bus Rapid Transit network.	Geary and Van Ness identified as priority corridors. Planning process for Geary Corridor Bus Rapid Transit is underway: 3 Community Workshops were held in April 2005 to understand neighborhood concerns.	In Progress
Complete 3rd St. Light Rail extension.	Construction expected complete Fall 2006, service to begin winter 06-07.	In Progress
Work to bring high-speed rail from LA to SF.	Mayor continues to lobby for federal funding to complete the Transbay Terminal, the northern terminus of high-speed rail.	In Progress
<b>ARTS</b>		
Promote increased community involvement in school arts programs.	Arts Education Master Plan has included significant community participation. Plan announced March 23, 2005. Draft plan completed. Final plan to be completed by Spring 2006. Mayor's Office of Neighborhood Services' Art@MONS program has hosted over 20 different galleries and musical performances with over 3000 people in attendance, including significant participation by schools.	Done/Ongoing
Increase temporary and performance-based art in the public realm.	"Hearts in San Francisco" launched 2004. 20 of the 130 Hearts commissioned to numerous artists, were auctioned off to fund San Francisco General Hospital Medical Center programs. Street Artists program, David Best sculpture in Hayes Green, Lotta's Opera commissioned to coincide with earthquake centennial, temporary poster series in Market Street kiosks. "Flock" installed on the Civic Center Plaza in fall 2005.	Done/Ongoing
Support new and expanded businesses in the Arts with financing and technical support.	In July 2005 the Mayor created the Mayor's Digital Media Advisory Council to support and grow the digital media industry in San Francisco. DMAC plans to hold its first annual digital media conference in October 2006. Mid-market Redevelopment plan will provide significant funding for arts-related businesses.	Done/Ongoing
Support art in the parks.	Mayor worked with the Arts Commission to install more public art. 9 public artworks were installed in neighborhood facilities including, Holly Park (D9) and Rochambeau Playground (D1). Also in: Visitation Valley Clubhouse (D11), Hayes Green (D5), Northbeach Playground (D3), Helen Wills (D3), West Portal Playground (D7), Precita Park (D9), Parque Ninos Unidos (D9), Kid Power (D6).	Done/Ongoing
Implement a Sister City Public Art Exchange Program.	Announced September 2005. The program will install art from SF's sister cities around the City. 2005 Sister City trips to Cork, Ireland and Shanghai, China initiated planning for art exchanges.	In Progress

Offer docent-guided tours and interpretive materials for public art.	Arts Commission has interpretive materials on all permanent public art projects. Creating docent-guided tours would require significant funding annually (approximately \$100,000), in addition to a large initial investment (\$250,000). Feasibility of implementing this proposal is contingent on identifying new funds.	In Progress
Establish awards for excellence for San Francisco artists.	The Arts Commission is exploring options and hoping to launch in February 2006.	In Progress
Work with the SF Arts Commission to report on best practices for public art programs.	The Arts Commission is working with the Public Art Network to develop white papers on best practices for artist selection process and contracting processes. The Commission will review which programs are best to adopt in San Francisco.	In Progress
Create a cultural affairs office to coordinate the marketing of San Francisco as an arts/cultural destination.	Funded through Grants for the Arts (using hotel tax collections), the Convention and Visitors Bureau has an Arts and Tourism program, however, significant additional funding would be required to centralize coordination of marketing through a new City office.	Reconsidered
Advocate for the re-funding of the California Arts Council.	Due to fiscal constraints, the Mayor's Office has made health, human services, and infrastructure the City's top priorities for state budget advocacy. However, if future legislation is introduced to increase state funding for the arts, the Mayor's Office will consider it carefully.	Reconsidered
Charge the San Francisco Arts Commission with creating a Master Plan for the Arts to maximize city arts investments and ensure equity in distribution of funds.	The last revision to the arts element of the City's general plan was created 15 years ago and cost \$500,000. Most of the goals set forth in that document were achieved. The City is evaluating how to best commit resources to this process. The proposal has therefore been reconsidered, due to cost.	Reconsidered